START OF TRANSCRIPT

[00:00:27] This is Commission President Sam Cho [00:00:30] convening the regular meeting of January [00:00:32] 9, 2024. The time is now 10:27 a.m. [00:00:36] We're meeting in person today at the Port [00:00:38] of Seattle Headquarters building, [00:00:39] Commission chambers, and virtually via [00:00:40] Microsoft Teams. Present with me today are [00:00:43] Commissioners Calkins, Felleman, and [00:00:44] Mohammed, who are currently gathered in [00:00:46] executive session room awaiting the [00:00:48] opening of the public meeting. [00:00:50] Commissioner Hasegawa is excused. We'll [00:00:52] now recess into executive session to [00:00:54] discuss two items regarding litigation and [00:00:56] or potential litigation or legal risk per [00:00:58] RCW 42.30.110. sub one sub [00:01:02] I for approximately 60 minutes. One of [00:01:05] those items is as well related to the [00:01:08] performance of public employee per RCW [00:01:10] 42.30. Point eleven sub one, [00:01:13] sub a. We'll reconvene into public session [00:01:17] at 12:00 p.m.. Noon. Thank you. [00:01:20] We are in recess. [00:01:25] All right, everyone, we're going to go [00:01:27] ahead and get started. This is Commission [00:01:30] President Sam Cho reconvening the regular [00:01:33] meeting of January 9 of 2024. [00:01:36] The time is twelve 04:00 p.m. We're [00:01:38] meeting in person today at the Port of [00:01:39] Seattle Headquarters building, commission [00:01:41] chambers, and virtually via Microsoft [00:01:43] Teams. Clerk Hart, please call the roll of [00:01:45] all commissioners in attendance. Thank [00:01:47] you. Beginning with Commissioner Calkins [00:01:52] here. Thank you. Commissioner Cho present. [00:01:55] Thank you. Commissioner Felleman, [00:01:57] present. Thank you. And Commissioner [00:01:59] Mohamed present. Thank you. We do have a [00:02:01] guorum established here today. Excellent. [00:02:03] As a few housekeeping items [00:02:07] before we begin, for everyone in the [00:02:08] meeting room, please turn your cell phones [00:02:10] to silent. For anyone participating [00:02:13] on Microsoft Teams, please muted your [00:02:15] speakers when not actively speaking or [00:02:17] presenting. Please keep your cameras off [00:02:19] unless you are a member of the commission [00:02:20] or executive director participating [00:02:22] virtually or you are a member of staff in [00:02:25] a presentation and are actively addressing [00:02:27] the commissioner. Members of the public [00:02:29] addressing the Commission during public [00:02:30] comment may turn on their cameras when [00:02:32] their name is called to speak and will [00:02:35] turn them back off again at the conclusion [00:02:37] of their remarks. For anyone at the dais [00:02:39] here today, please turn off the speakers [00:02:41] on any computers and silence your devices. [00:02:44] Please also remember to address your [00:02:46] questions to be recognized, to speak [00:02:47] through the chair, and to wait to speak

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of Seattle



[00:02:49] until vou have been recognized. You'll [00:02:51] turn on your microphones on and off as [00:02:52] needed. All the items noted here will [00:02:55] ensure a smoother meeting, so thank you in [00:02:56] advance. All votes today will be taken by [00:02:59] the roll call method so it is clear for [00:03:01] anyone participating virtually how votes [00:03:03] are cast. Commissioners will say iron a [00:03:05] when their name is called. We are meeting [00:03:08] on the ancestral lands and waters of the [00:03:10] Coast Salish people with whom we share a [00:03:12] commitment to steward these natural [00:03:13] resources for future generations. This [00:03:16] meeting is being digital recorded and may [00:03:19] be viewed or heard at any time on the [00:03:20] port's website and may be rebroadcast by [00:03:23] King County Television. Please now stand [00:03:25] and join me in the pledge of allegiance to [00:03:33] the flag of the United States of America [00:03:36] and to the Republic for which it stands, [00:03:38] one nation under God, indivisible, with [00:03:42] liberty and justice. Photos all [00:03:46] right, so first item of the business today [00:03:49] is approval of the agenda. As a reminder, [00:03:52] if a commissioner wishes to comment for or [00:03:54] against an item on the consent agenda, it [00:03:56] is not necessary to pull the item from the [00:03:58] consent agenda. Rather, a commissioner may [00:04:00] offer supporting or opposing comments [00:04:02] later in the meeting. Once we get to [00:04:04] consent agenda, please wait until the [00:04:06] motion to approve the consent agenda is on [00:04:07] the floor for those comments, if any. [00:04:09] However, it is appropriate at this time if [00:04:11] a commissioner wants to ask questions of [00:04:13] staff or wishes to have a dialogue on a [00:04:15] consent agenda. Item to request the item [00:04:17] to be pulled for separate discussion [[00:04:19] have heard that there are two items to be [00:04:21] potentially pulled from the consent agenda [00:04:23] for this meeting. The first is agenda item [00:04:25] eight g, the 2024 state legislative [00:04:28] agenda. Commissioner Mohamed. is it still [00:04:30] your desire to pull this item from the [00:04:31] consent? That is correct. Excellent. [00:04:33] Thank you, Commissioner. Clerk Hart. For [00:04:35] the record, I would like to pull item [00:04:37] eight I from the consent agenda with [00:04:39] respect to gate realignment at sea. [00:04:43] Those are the two items. Are there any [00:04:46] other additional items to be pulled from [00:04:48] the consent agenda or any motions to [00:04:50] rearrange the orders of the day? [00:04:53] All right, so seeing none, commissioners, [00:04:55] the question is now to approve the agenda [00:04:59] as amended. Is there a motion to approve? [00:05:02] So moved. Second great. We have a motion [00:05:05] and a second. Is there any objection to [00:05:07] the approval of the agenda as amended? [00:05:10] Hearing none. The agenda is approved as [00:05:12] amended. All right. [00:05:16] we do not have any special orders [00:05:18] scheduled for today, so our next item on



[00:05:20] the agenda is going to be our executive [00:05:21] director support. Executive Director [00:05:23] Metruck, you have the floor. Thank you, [00:05:25] President Cho. Good afternoon, [00:05:28] commissioner, and Happy New Year. I hope [00:05:30] everyone was able to relax, refresh and [00:05:32] recharge over the holiday break in the [00:05:34] commission recess. As we [00:05:38] begin the new year, it's a good time to [00:05:39] reflect upon some of our accomplishments [00:05:41] and look ahead to our priorities for 2024. [00:05:44] In 2023, we achieved a number of [00:05:47] milestones across our operations. In July, [00:05:50] we set new daily records for the airport [00:05:52] and our new international rivals. [00:05:54] Facility and cruise season set a new [00:05:56] record for passengers. In 2023, we pay [00:05:59] particular attention to our operational [00:06:01] volume because they are a crucial [00:06:05] source of economic activity and jobs for [00:06:07] our tenants and related industries. [00:06:10] Last year was also significant [00:06:14] from a capital planning perspective. The [00:06:16] upgrade sea program is well underway, [00:06:18] improving the Alaska lobby in checkpoint [00:06:21] five and progress on relocating checkpoint [00:06:24] one. This month, passengers will start [00:06:27] to see construction impacts at the sea [00:06:30] concourse expansion this spring. There [00:06:32] will also be work to improve the airport [00:06:34] arrivals roadway. On the maritime side, [00:06:37] the commission authorized investments in [00:06:39] marguee facilities, including redeveloping [00:06:42] bursts six and eight at terminal 91 and [00:06:44] completing design for the terminal 91 [00:06:46] uplands redevelopment, authorizing [00:06:49] construction for the Maritime Innovation 100:06:511 center and the fisherman's terminal [00:06:53] redevelopment. We also advance work to [00:06:55] expand shore power at pier 66, [00:06:57] positioning Seattle to be one [00:07:02] of the only cruise home ports in the world [00:07:04] to offer shore power at all three of its [00:07:07] berths. On the policy side, we became the [00:07:11] first port in the country to adopt land [00:07:15] stewardship principles. This year, we will [00:07:17] finalize and adopt the land stewardship [00:07:19] plan and tree placement standards, [00:07:21] furthering our national leadership on [00:07:23] sustainability commissioners. [00:07:26] Later in the meeting, you'll be asked to [00:07:27] extend the lease for the Duwamish [00:07:29] Community hub. It's an extraordinarily [00:07:32] successful amenity for the community, [00:07:34] opening its doors for 256 events in 2023. [00:07:38] Last year, we also achieved a major [00:07:40] milestone at the closely connected [00:07:42] Duwamish River People's park and habitat. [00:07:45] In the first year of monitoring, [00:07:47] environmental managers found juvenile [00:07:49] native salmon and wetland plants thriving [00:07:52] in the habitat we built for them. Our [00:07:55] South King County Community Impact Fund



[00:07:56] met major milestones in 2023 as well.

[00:08:00] As of December, the fund had allocated 7.3 [00:08:04] of its \$10 million to 72 environmental and [00:08:07] economic recovery in WMBE projects. [00:08:11] Looking back on our achievements provides [00:08:14] perspective. When you look back, you can [00:08:16] see that the port makes huge strides every [00:08:19] year. We accomplished a lot in 2023, and [00:08:22] we have an equally ambitious agenda in [00:08:24] 2024. We are committed to being ready for [00:08:28] the world in two years. From the [00:08:30] waterfront to the airport, we will be [00:08:32] ready to greet the world when FIFA comes [00:08:34] to town the summer of 2026. We are [00:08:38] looking beyond 2026 with planning for the [00:08:40] future of transportation and aviation in [00:08:42] our region, particularly by advancing our [00:08:45] sustainable Aviation Master plan, we are [00:08:49] preparing for the future of energy. We [00:08:51] know that the future will be emissions [00:08:53] free at the Pacific Northwest and west [00:08:55] coast will be on the leading edge of the [00:08:57] transition to get us there. While the [00:09:00] region may be innovative early adopters, [00:09:02] all of our industries require global [00:09:04] collaboration to address global climate [00:09:06] change. With the strong leadership of our [00:09:08] commission in 2022 and 2023, we began [00:09:12] reinvesting in our global relationships, [00:09:15] particularly our green corridor projects [00:09:17] and Sisterport relationships. We see [00:09:20] opportunities through them to accelerate [00:09:21] business development and sustainability [00:09:23] initiatives through this global [00:09:25] collaboration. Of course, none of this [00:09:28] work is possible without our staff here at [00:09:30] the port. Ensuring that the port remains [00:09:32] an employer of choice, staffed by talented [00:09:34] and highly motivated employees is a major [00:09:37] focus for myself and our leadership team [00:09:40] here. Doing what's right for our employees [00:09:43] and continuing our progress to be an anti [00:09:45] racist organization are among my [00:09:47] priorities for the year. I'm excited that [00:09:50] this year is underway and look forward to [00:09:52] working with you throughout the upcoming [00:09:54] year. Before we get started with today's [00:09:56] meeting, I have a few other guick items to [00:09:58] share. First, I want to commend Alaska [00:10:02] Airlines, the FAA, the aviation industry [00:10:05] and our airport employees for their [00:10:07] response to the aircraft incident. On [00:10:09] Friday night, our partners executed in [00:10:13] an immediate and comprehensive response. [00:10:15] At SEA, our staff worked closely with [00:10:18] Alaska to accommodate operational and [00:10:20] customer service needs, including thinking [00:10:23] rapidly to open the cruise check in [00:10:25] location in the parking garage for [00:10:27] additional space to rebook customers, [00:10:29] working with airlines to coordinate space [00:10:32] for aircraft on the ramp, and handing out [00:10:34] 150 blankets and water to passengers in



[00:10:37] our terminal. The partnership and [00:10:40] collaboration has been evident throughout. [00:10:42] I personally appreciated the regular [00:10:44] updates as you were receiving them too [00:10:46] from aviation managing director Lance [00:10:48] Little and ave. team, and I was very [00:10:51] impressed with the response that continues [00:10:52] as we speak because the situation is still [00:10:55] continuing. The response to this incident [00:10:58] is a great reminder of the importance of [00:11:00] preparedness as we enter the winter travel [00:11:04] season and the forecast is getting more [00:11:05] winter-like as compared to the mild weather [00:11:07] we had over the holidays. Our teams at [00:11:11] both our seaport and airport are working [00:11:13] hard to keep our gateways open and have [00:11:15] plans in place with our partners for major [00:11:17] weather events, the type which are [00:11:19] starting to be forecast now. Having the [00:11:22] right resources is important. We [00:11:24] appreciate the commission's actions last [00:11:26] year to expand our fleet of deicing and [00:11:28] snow removal equipment and the continuous [00:11:30] improvement efforts by our airport, [00:11:32] airlines and tenants to be prepared for [00:11:34] weather. In other news, [00:11:37] while it probably no longer comes as a [00:11:39] surprise to many of you. I'm pleased to [00:11:41] again share that our accounting and [00:11:43] financial reporting department has again [00:11:45] received the certificate of achievement [00:11:47] for excellence in financial reporting from [00:11:50] the Government Finance Officers [00:11:51] association of the United States and [00:11:53] Canada. This marks the 18th [00:11:57] consecutive year that the AFR team has [00:11:59] received this prestigious award. 18 years [00:12:02] of performance at this level is very [00:12:05] impressive and is great recognition for [00:12:07] the effort that is put into our financial [00:12:09] reporting work and it also, [00:12:12] more importantly to me, it reflects very [00:12:14] well on our century agenda goal of being a [00:12:17] highly effective public agency and setting [00:12:19] the standard for financial reporting. [00:12:22] Congratulations to everyone within the AFR [00:12:25] team and their partners throughout the [00:12:27] divisions of the port commissioner [00:12:32] is also reflecting back. We also have very [00:12:34] sad news as we begin the year, and I'm [00:12:38] sorry to share the sad news that the Port [00:12:41] of Seattle Port of Seattle firefighter [00:12:44] Alvin Vaughn passed away on December 25 [00:12:47] after a courageous fight with pancreatic [00:12:49] cancer. The Seattle Times sports section [00:12:52] ran a wonderful tribute to Alvin, [00:12:55] covering aye. distinguished sports career [00:12:56] at Garfield High School and the University [00:12:59] of Washington in aye. community work, as [00:13:01] well as aye. work as a firefighter at the [00:13:03] port. A celebration of Alvin's life was [00:13:06] held last Saturday and aye. family, [00:13:07] friends and colleagues at the Port of



[00:13:09] Seattle Fire department held a meaningful [00:13:11] and inspiring ceremony, and it was a great [00:13:14] tribute to a life well lived. We lost [00:13:18] several other members of the port family [00:13:20] last year as well. You may have seen an [00:13:22] email they sent to all employees recently [00:13:24] remembering all the colleagues we lost in [00:13:26] 2023, including colleagues George Ann [00:13:30] Smith, health and safety program manager [00:13:33] Johnny Ford, maintenance marine [00:13:35] maintenance painter John Hartley, harbor [00:13:38] operations specialist and Jenny Chang, a [00:13:41] design technician on our engineering [00:13:42] design team. Our thoughts and prayers go [00:13:45] out to their families, friends and [00:13:47] colleagues. Continuing on finally, [00:13:54] on Monday, January 15, the nation [00:13:57] celebrates Dr. Martin Luther King Jr's. [00:13:59] Birthday and aye. impact of aye. work on all [00:14:01] of us. The port will sponsor a table at [00:14:04] the annual MLK Day Opportunity Fair at [00:14:07] Garfield High School with support by staff [00:14:10] from HR, OEDI, workforce development and [00:14:13] other departments. There will also be a [00:14:15] community dialogue, workshops, rally and a [00:14:17] march. The port has been a strong [00:14:19] supporter of this event for many years and [00:14:21] is definitely in a highlight for us. [00:14:24] Moving to today's commission meeting, I'd [00:14:27] like to highlight just a few items. Item [00:14:30] eight I on a consent agenda, [00:14:34] which has been removed, and we'll discuss [00:14:37] that is an action item that underscores [00:14:39] our commitment and eagerness to deliver on [00:14:42] a reconfiguration of several airline gates [00:14:44] to maximize our airport's efficiency. The [00:14:47] project authorization increase for the [00:14:48] post IAF airline realignment project will [00:14:52] help improve the sequencing of [00:14:53] construction activities and allow critical [00:14:55] work to begin earlier, and I look forward [00:14:57] to discussing that further in the agenda. [00:15:00] Item ten C under new business is an order [00:15:03] of the Port of Seattle Commission electing [00:15:06] the slate of officers for the port for [00:15:08] calendar year 2024. [00:15:14] You can take care of that, Michelle. I [00:15:16] did. Okay. Item ten C under [00:15:20] new business is an order of the Port of [00:15:22] Seattle Commission electing the slate of [00:15:24] officers for the calendar year 2024. [00:15:27] I want to congratulate Commissioner [00:15:29] Mohammed on her selection as president, [00:15:31] Commissioner Hasegawa as vice president, [00:15:33] and commissioner Calkins as secretary. [00:15:36] And as long as I have the MIC, I also want [00:15:38] to thank current President Cho for your [00:15:41] vision and your steadfast leadership over [00:15:44] the course of the last year, during one of [00:15:46] the best years operationally in the port's [00:15:48] history. And I look forward to building [00:15:50] our successes under the leadership of [00:15:52] Commissioner Mohamed. So with that, that



[00:15:54] concludes my report. I thank you. [00:15:59] Thank you so much, Steve, for your report. [00:16:02] We are now on to committee reports. Erica [00:16:05] Chung, Commissioner Strategic Advisor, [00:16:06] will provide the report. Good afternoon [00:16:08] and Commissioner Cho, Commissioners [00:16:10] Executive Director Metruck I have two [00:16:12] committee reports from 2023. On December [00:16:16] 19, Commissioner Felleman participate in [00:16:18] the Portwide Arts and Culture Board where [00:16:20] the board was given a review of 2024 [00:16:24] art projects at SEA and aviation [00:16:27] properties. The board then discussed the [00:16:30] process of implementing a more robust [00:16:32] portwide strategy and previewed projects [00:16:35] for 2024. On December 14, [00:16:38] commissioners Mohamed and Cho convened the [00:16:40] last audit committee meeting. The [00:16:42] committee received an audit entrance [00:16:44] report from Moss Adams for an annual audit [00:16:48] and report on the financial statements for [00:16:50] the year on December 31. The presentation [00:16:53] of audit results is expected in May 2024. [00:16:57] The audit will also address compliance [00:16:59] related to major federal war programs and [00:17:01] the schedule of passenger facilities, [00:17:04] charge program receipts and expenditures, [00:17:06] and related internal controls. The audit [00:17:09] will also look at the schedule of net [00:17:11] revenues available for revenue bond debt [00:17:13] service. The committee further received a [00:17:16] construction audit services annual report [00:17:19] from RL Townsend and Associates, [00:17:21] received an update on internal audits [00:17:24] outreach project, received an update on [00:17:26] the 2023rd audit plan, [00:17:29] recommended approval of the proposed 2024 [00:17:32] internal audit plan and received [00:17:34] performance audit reports on the airport [00:17:36] parking garage and separately on police [00:17:39] department seizures and the aviation [00:17:41] evidence room and a limited contract [00:17:43] compliance audit report for Seattle Air [00:17:46] Ventures was presented. Internal audits [00:17:49] 2023 annual report will be presented at [00:17:52] the February 13 Commissioner meeting. [00:17:54] This concludes my report. Thank you. [00:17:57] Excellent. Any guestions or comments for [00:17:59] Erica? All right, [00:18:02] moving on to the next item. Thank you, [00:18:04] Erica. We are now at the public comment [00:18:06] section of our agenda. The Port [00:18:08] Commission welcomes public comment as an [00:18:10] important part of the public process. [00:18:12] Comments are received and considered by [00:18:14] the commission in its deliberations. [00:18:16] Before we take public comment, let's [00:18:18] review our rules for in person and virtual [00:18:20] public comment. Clerk Hart, please play [00:18:22] the recorded rules. [00:18:32] The Port of Seattle Commission welcomes [00:18:34] you to our meeting today. As noted, [00:18:37] public comment is an important part of the



[00:18:39] public process, and the Port of Seattle [00:18:41] Commission thanks you for joining us. The [00:18:44] commission accepts in person, virtual and [00:18:47] written public comment regarding matters [00:18:49] related to the conduct of port business. [00:18:52] Before we proceed, here are the [00:18:54] commission's public comment rules of [00:18:56] procedure. For your information. Each [00:18:59] commenter will have two minutes to speak [00:19:01] and should stay within the allotted time. [00:19:04] A timer will appear on the screen and a [00:19:06] buzzer will sound at the end of the two [00:19:08] minute period for each speaker. The [00:19:11] commission reserves the right to receive [00:19:13] comments specifically related to the [00:19:15] conduct of port business. If comments are [00:19:18] not related to the conduct of port [00:19:19] business, the presiding officer will stop [00:19:22] the speaker and ask that comments be kept [00:19:24] to matters related to the conduct of port [00:19:26] business. This rule applies to both [00:19:29] introductory and concluding remarks. All [00:19:33] remarks should be addressed to the [00:19:34] commission as a body and not to individual [00:19:36] commissioners. Disruptions of [00:19:40] commission public meetings are prohibited. [00:19:42] Disruptions include, but are not limited [00:19:45] to, the following refusal of a speaker to [00:19:48] limit remarks to topics related to the [00:19:50] conduct of port business threats and [00:19:53] abusive or harassing behavior and [00:19:55] language, obscene language and gestures [00:19:59] refusal of a speaker to comply with the [00:20:02] allotted time set for the individual [00:20:04] speaker's public comment leaving the [00:20:07] podium or testimony table to physically [00:20:09] approach commissioners or staff during [00:20:12] one's public comment provided speakers may [00:20:15] author written materials to the commission [00:20:17] clerk and any behavior that disrupts, [00:20:21] disturbs or otherwise impedes the meeting. [00:20:25] Any disruption will result in a speaker's [00:20:28] microphone being immediately shut off by [00:20:30] the presiding officer and a warning or [00:20:33] loss of speaking privileges or removal [00:20:35] from the meeting room may occur as [00:20:38] provided in the commission's bylaws. [00:20:40] Written materials provided to the clerk [00:20:42] will be included in today's meeting [00:20:44] record. The clerk has a list of those [00:20:47] prepared to speak. We are taking comments [00:20:50] from anyone who has signed up to speak [00:20:52] virtually, as well as from anyone who has [00:20:54] joined us today here in the meeting room. [00:20:57] When your name is called, if you are [00:20:58] joining virtually, please unmute yourself. [00:21:02] Then please repeat your name for the [00:21:04] record and state your topic related to the [00:21:06] conduct of Fort business. You may turn on [00:21:09] your camera at this time. The two minute [00:21:12] timer will then begin. If you're on the [00:21:15] team's meeting and at the same time [00:21:17] streaming the meeting on the website,



[00:21:19] please mute the website stream to avoid [00:21:21] feedback. When you have concluded your [00:21:23] remarks, you may again turn off your [00:21:25] camera and muted your speaker. If you are [00:21:29] speaking from the meeting room, please [00:21:30] come to the testimony table, repeat your [00:21:33] name for the record and state your topic [00:21:35] related to the conduct of port business. [00:21:38] Our public comment period will now [00:21:39] commence. Thank you again for joining us [00:21:42] today. All right, [00:21:45] so our first sign up for public comment [00:21:49] is Patrick McGee. [00:21:59] So do I. [00:22:07] Hi, commissioners. Executive director of [00:22:10] staff. My name is Patrick McKee, and I'm [00:22:13] talking about this CLIA Pacific Northwest [00:22:17] cruise symposium coming up this month. [00:22:20] So looking at proposed Seattle cruise [00:22:23] numbers for 2024, this would appear to be [00:22:25] the second year in a row with slightly [00:22:27] fewer sailings, more passengers, but fewer [00:22:31] sailings. Welcome News as far as it goes. [00:22:33] But what's behind it? Hopefully not just [00:22:35] another mysterious arrangement nobody [00:22:37] quite sees fit to share with the public. [00:22:40] A question to file alongside. Why are we [00:22:42] even talking about sustainability without [00:22:45] accounting for scope three emissions? [00:22:47] Who's tolerating cruise ship workarounds [00:22:49] on low so far? Fuel regs? When is it okay [00:22:52] in our state for billion dollar [00:22:54] corporations to pay employees \$2 an hour? [00:22:57] How does a city of 30.000 accommodate 1.65 [00:23:00] million visitors in a single summer? So [00:23:03] I'll ask what is it that's causing cruise [00:23:05] lines to reduce the number of Seattle [00:23:07] sailings capacity demand? [00:23:10] Conscience, the port is presenting sponsor [00:23:13] for Cleo's Pacific Northwest cruise [00:23:14] symposium right here in Seattle at the end [00:23:16] of this month. Is this the long awaited [00:23:19] open forum to discuss cost benefit [00:23:21] assumptions driving cruise decision [00:23:22] making? The experience of destination port [00:23:25] residents as shipboard workers? Regional [00:23:27] health and environmental outcomes? No, [00:23:31] it's an exclusive private affair. Tickets [00:23:33] for insider partners only, starting at [00:23:35] \$250. Well, plus another hundred for the [00:23:38] opening reception, plus travel per diem, [00:23:40] housing, et cetera. We all know that deals [00:23:43] made in rooms like these, often by our [00:23:45] elected officials, have very real [00:23:47] consequences for our lives and [00:23:48] livelihoods. Why doesn't the port [00:23:51] commission tell CLIA they're going to open [00:23:52] the event to the public? Invite community [00:23:55] representation, not just the tourism [00:23:57] sector. Live stream it for stakeholders up [00:24:00] and down the coast. Make tickets available [00:24:02] to relevant organizations. Take questions [00:24:04] from citizens, scientists, journalists.



[00:24:06] It's long past time for CLIA and the Port [00:24:09] of Seattle and their various partners in [00:24:11] profit to take seriously the health of the [00:24:14] ocean, the stakes for the planet, and [00:24:16] acknowledge the legitimate concerns of [00:24:17] impacted communities. Thank you very much. [00:24:20] Happy to hear. Thank you, Patrick. [00:24:24] Our next speaker is online, Robin [00:24:26] Schwartz. Robin, [00:24:32] hi. Thanks for having me. Hi. my name is [00:24:35] Robin Schwartz. Oh, there you go. You're [00:24:36] going for it. Go ahead. Thanks. My name is [00:24:39] Robin Schwartz. I'm going to speak about [00:24:42] the renewal of the hub lease by the port [00:24:45] in South Park. [00:24:48] I live in South Park. I work at the Duoma [00:24:50] Shiver Community coalition, and I go to [00:24:53] and organize a lot of meetings. And so [00:24:56] I've used the hub quite a bit. I've been [00:24:58] probably a good portion of those 256 [00:25:00] events that were mentioned earlier. Let's [00:25:03] see, as you probably all know, South park [00:25:07] and Georgetown, the Duwamish Valley have [00:25:08] been impacted by all [00:25:13] the port's workings and by its successes. [00:25:15] And we have seen the [00:25:19] use of the hub as a community space by our [00:25:21] community as sort of a mitigating gesture [00:25:25] by the court to kind of make up for all [00:25:28] the money that you guys have made passing [00:25:29] through our neighborhood. And we've really [00:25:32] appreciated it. We don't have a lot of [00:25:34] meeting spaces in South park, and we have [00:25:36] even less now going forward as the [00:25:38] community center has been closed. I've [00:25:41] used the hub for meetings, for work, for [00:25:44] meeting. I'm also part of the South park [00:25:46] neighborhood aviation, the Duwamish Valley [00:25:48] Affordable Housing Coalition, Concord, [00:25:50] PTA, Greening, Concord, all of those [00:25:52] groups have used the hub. Now that the [00:25:56] rental fees have been reduced, they are [00:25:58] accessible for grassroots organizations. [00:26:01] We have a lot of those in South park and [00:26:04] we just think it's a great thing. And we [00:26:06] strongly encourage you to extend the lease [00:26:09] and continue it as a community asset for [00:26:13] neighbors in South park. Thanks so much. [00:26:17] Thanks, Robin. Next speaker is [00:26:20] Alex Zimmerman. Yes, thank you. [00:26:46] Happy new year. My name Alex Everman. [00:26:52] You need to state your topic and then the [00:26:54] clock will start. Yeah, exactly. [00:26:56] Absolutely. Yeah. My name is Alex [00:26:58] Zimmerman, president of Stand up America, [00:27:01] and I want to speak about business, what [00:27:03] is very important for port, for everybody [00:27:07] in port. Thousand people probably work for [00:27:10] port. I want to talking about [00:27:14] impeach Commissioner Cho, and I want to [00:27:16] explain to you reason. What is I doing [00:27:18] this? Number one, he always interrupt me. [00:27:22] So to me it looked like he come from Komi,



[00:27:30] North Korea. You know what it means? [00:27:32] Because I don't understand why he [00:27:35] interrupt me all the time. It's number [00:27:37] one. Number two, I'm totally. [00:27:41] Don't help aye.. Alex, I'm going [00:27:45] to stop you there real quickly. Your [00:27:46] comments needed to be relative to port [00:27:48] business. Port business. What is [00:27:52] you talking about? Many times I told you [00:27:55] for last few months, every time, Alex, [00:27:57] you're not allowed to address a specific [00:27:59] commissioner. You interrupt me. Why are [00:28:02] you acting like a Nazi? You know what this [00:28:04] means from North Korea. Alex, this is your [00:28:07] last warning. You're being disruptive [00:28:09] right now. I'll tell you one more time. [00:28:12] You're not allowed to address a [00:28:13] commissioner directly. That's exactly who [00:28:16] you are. All right. Please have security [00:28:19] escort Mr. Zimmerman out of the room. No. [00:28:22] Why interrupt me? Can you explain to me [00:28:26] impeachment is normal in America? [00:28:30] Yeah, exactly. Absolutely. I'm not trump [00:28:32] the boy. [00:28:46] All right. With that, we are moving on to [00:28:49] our next public speaker who is virtual. [00:28:50] Her name is Paulina Lopez. Paulina, [00:28:55] good morning. Thank you so much. [00:28:57] Commissioner Cho and poor commissioners, [00:28:59] for the opportunity to provide testimony [00:29:02] on exactly the renewal for the [00:29:05] Duwamish river hub. And I'm here. My name [00:29:08] again is Paulina Lopez. I am the director [00:29:11] of the Duwamish River Community Coalition. [00:29:13] also a community member. And I want us to [00:29:16] refer specifically 2018 with the Port [00:29:20] commission adopted resolution 37 47 to [00:29:24] establish a directive to increase [00:29:26] community engagement with the support for [00:29:29] the families in the Duwamish Valley [00:29:31] related to the impacts of the port. The [00:29:34] renewal of the community hub will be [00:29:36] following into that resolution as we are [00:29:40] trying to promote more activities and [00:29:42] engagement with community. It's a [00:29:45] wonderful resource for community to have. [00:29:48] Specifically, I'm going to refer to the [00:29:49] youth as well, that we don't have a space [00:29:52] for our youth to have a meeting space to [00:29:55] talk about environmental justice, climate [00:29:57] justice. So this has been opening door for [00:30:01] us to count on. And so I would like to see [00:30:03] it to be more affordable, to be more [00:30:05] accessible, and to continue to be a [00:30:08] community asset for community to enjoy, [00:30:11] as well as thinking in the future for a [00:30:13] possible purchase. What we want is spaces [00:30:16] and the community that are more community [00:30:19] owned for community, deciding what those [00:30:22] spaces should look like. So I appreciate [00:30:26] giving the thought and the voice and the [00:30:28] tools for community to utilize the spaces [00:30:30] in a meaningful way that would allow us to



[00:30:34] have more of this community cohesion and [00:30:36] to follow on the directive [00:30:40] that the port did through the Duwamish [00:30:42] Valley benefits commitment. Thank you so [00:30:45] much, and I wish you a wonderful day and [00:30:47] year. Thank you, Paulina. Our next [00:30:51] speaker is going to be Matt Ventoza. [00:31:02] Commissioners. My name [00:31:05] is Matt Bentosa. I'm the vice president [00:31:08] warehouse. I rise in support of [00:31:11] item eight f on your agenda, and we ask [00:31:14] that you approve the Senate memorandum of [00:31:15] understanding of low locally. [00:31:25] Thank you, Matt. And lastly, we have Larry [00:31:27] Edwards. [00:31:34] Larry, are you there with us? Yes. Can you [00:31:38] hear me? Yes. Go ahead and get started [00:31:40] when you're ready. Thank you. Good day. [00:31:43] I'm Sitka Alaska resident Larry Edwards. [00:31:46] I will comment on the upcoming Clea [00:31:49] organized Pacific Northwest Cruise [00:31:50] symposium. Port of Seattle sponsors the [00:31:53] event, so I will make two requests of the [00:31:55] commissioner. A month ago, at an assembly [00:31:59] meeting, Sitka city manager announced the [00:32:01] first ever regionwide symposium, saying [00:32:04] that besides CLIA members, local [00:32:06] governments all along the coast of [00:32:09] Washington, British Columbia and Alaska, [00:32:12] where cruise ships call, are invited to [00:32:14] attend as such, with many of those [00:32:17] communities under substantial stress from [00:32:19] the overtourism created by the cruise [00:32:21] industry, and because those communities [00:32:24] and the industry are being called [00:32:25] together, this symposium is critically [00:32:28] important. Even so, [00:32:33] for all practical purposes, the public is [00:32:36] excluded due to the admission price and [00:32:38] travel distances across this vast region. [00:32:42] The public's ability to observe this event [00:32:44] virtually, if not in person, is vital. [00:32:48] Nonetheless, in speaking with Clea. [00:32:50] Alaska's governmental affairs officer on [00:32:53] Friday, I learned that CLIA will not video [00:32:57] record or live stream the event. So I [00:33:00] appealed to the commission for the port to [00:33:03] exert all the power it can to ensure the [00:33:06] event will be live streamed with [00:33:08] recordings later posted online. I note the [00:33:11] high value the port places on public [00:33:13] process and public record and make this [00:33:17] request in that spirit. Finally, as a [00:33:19] reason wide symposium on a highly [00:33:22] impactful industry, there is no concurrent [00:33:25] session or panel for discourse on the [00:33:27] industry staggering over tourism, and [00:33:29] that's shocking to me. The agency's one [00:33:32] sideism is an unfairness as vast as this [00:33:35] region, and I think it's time to make the [00:33:37] alpha in the room the central attraction [00:33:41] for this symposium. So my final request is [00:33:44] that the Port of Seattle act to resolve



[00:33:47] this unfairness, this imbalance, both in [00:33:50] the present and going forward. Thank you. [00:33:54] All right, thank you very much. That [00:33:56] concludes our sign ups for today. Is there [00:33:58] anyone else present or on the team's call [00:34:01] or present in the room today who didn't [00:34:03] sign up who wishes to address the [00:34:04] commissioner? If so, please state and [00:34:06] spell your name and or state the topic [00:34:09] related to the conduct of port that you [00:34:12] wish to speak about for the record. [00:34:19] Okay, saying none. I'll ask the clerk to [00:34:21] please give a synopsis of any written [00:34:23] comments received. Thank you. That button [00:34:26] is a little pesky up there. Thank you. [00:34:28] Aubree we have received 78 written [00:34:32] comments that have been submitted in [00:34:34] response to the port's response to a [00:34:36] series of email contacts that have come [00:34:38] through to the port's correspondence [00:34:40] system with respect to capping and [00:34:42] reducing the number of cruise sailing [00:34:44] ships coming through the Port of Seattle. [00:34:46] Submitters include statements in [00:34:48] opposition to the port's response, [00:34:50] stating that nothing in the port's [00:34:51] response addressed harms to climate, [00:34:53] water and air caused by continued cruise [00:34:55] operations. This is not, quote, the change [00:34:58] we need and the port must take action now [00:35:01] to quantify the total cruise greenhouse [00:35:03] gas emissions, including passenger air [00:35:06] travel, and reduce these in alignment with [00:35:08] the Clean Shipping Act. A list of the 78 [00:35:11] submitters are included in the comments [00:35:14] submitted and the list, and the comment [00:35:16] has been previously emailed to [00:35:17] commissioner and will become a part of [00:35:19] this meeting record. We've also received [00:35:22] two written comments post deadline, I've [00:35:24] been apprised. And those will also be [00:35:26] distributed to you after this meeting via [00:35:28] email and will be included in the meeting [00:35:30] record. And that concludes the written [00:35:32] comments today. Excellent. Thank you, [00:35:35] clerk Hart. Hearing no further public [00:35:37] testimony, we'll move on to the consent [00:35:38] agenda. Items on the consent agenda are [00:35:41] considered routine and will be adopted by [00:35:43] one motion. Items removed from the consent [00:35:45] agenda will be considered separately [00:35:47] immediately after the adoption of the [00:35:48] remaining consent agenda. Items at this [00:35:50] time, the chair will entertain a motion to [00:35:52] approve the consent agenda. Items bring [00:35:54] eight a, eight b, eight c, [00:36:01] moved. [00:36:04] Second. Thank you. The motion was made and [00:36:07] seconded. Commissioners, please say iron a [00:36:09] when your name is called for the approval [00:36:10] of the consent agenda, as amended. [00:36:15] beginning with Commissioner Calkins. Aye. [00:36:18] Thank you. Commissioner Felleman. Aye.



[00:36:21] Thank vou. Commissioner Mohammed. Ave. [00:36:23] Thank you. Commissioner Cho. Aye. Thank [00:36:26] you. Four ayes. Zero nays for this item. [00:36:29] Great. We'll now address items removed [00:36:32] from the consent agenda. And that motion [00:36:35] passes. Yes, the motion passes. In case [00:36:37] that wasn't clear, we'll now address the [00:36:40] items removed from the consent agenda. [00:36:41] Clerk Hart, please read item eight g into [00:36:44] the record, and then we'll hear from [00:36:45] executive director Metruck to introduce the [00:36:46] item. [00:36:51] Bear with me. Let me get to my spot. [00:36:57] Twelve. Usually that's the [00:37:00] opposite way around. Thank you. Agenda [00:37:03] item eight G. Commissioner, adoption of [00:37:05] the port's 2024 state legislative agenda [00:37:07] and authorization for staff to advocate on [00:37:10] the agenda during the 2024 legislative [00:37:12] session. Commissioners, the 2024 state [00:37:16] legislative session started yesterday in [00:37:18] Olympia. It will be a short session [00:37:21] focused on corrections to the budget. Our [00:37:24] new senior government relations manager, [00:37:26] John Flanagan, has met with you and the [00:37:28] executive leadership team to discuss [00:37:29] priorities and have incorporated that [00:37:31] feedback into the final legislative agenda [00:37:33] before you today. So to answer questions, [00:37:38] we have. John Flanagan is here. I thought [00:37:41] I saw great notes. [00:37:46] All right, thank you, John, for joining [00:37:47] us. Are there any questions for staff at [00:37:49] this time from commissioners? [00:37:58] Perfect. Not quite [00:38:02] yet, Mr. Commissioner. President. I think [00:38:05] I had a cut and paste there, so just [00:38:08] advance a little bit. Got it. [00:38:12] Commissioner Mohamed, is there an [00:38:13] amendment you'd like to offer? Let's get [00:38:14] the main motion on the floor first. Hold [00:38:16] on. It's not you, [00:38:20] it's me. [00:38:24] Okay. Can I get a motion and a second on [00:38:26] the item? Still moved. Second. Great. The [00:38:29] motion was made and seconded. Now, [00:38:31] Commissioner Mohammed, is there an [00:38:33] amendment you would like to offer? Thank [00:38:34] you, Mr. Commissioner. President. I'd like [00:38:37] to amend the memo for agenda item eight g [00:38:40] to strike out the 8th bullet in the [00:38:43] notable issue area three, [00:38:45] transportation section, and to add a [00:38:48] paragraph to the end of that section, [00:38:51] and it reads as follows. [00:38:57] Given that sea International Airport will [00:39:00] continue to experience congestion as [00:39:05] the region's primary commercial service [00:39:07] airport, the commission advocates for [00:39:09] continual and renewed progress regarding [00:39:13] the sighting of an additional commercial [00:39:15] airport or expansion of existing [00:39:18] facilities other than SEA to serve



[00:39:22] as a secondary commercial service airport. [00:39:25] The port supports the state and local [00:39:28] efforts to analyze and address the siding [00:39:31] issues, including supporting the work of [00:39:34] the commercial aviation work group. [00:39:38] Great. Thank you very much, Commissioner [00:39:40] Mohamed. Commissioners, is there a second [00:39:43] motion? And a second. I'll second that. [00:39:54] Okay. All right. [00:39:58] Yeah. Any discussion? [00:40:02] All right, go ahead. Yeah. I don't know if [00:40:05] our colleagues have any questions about [00:40:08] it, but the reason why we made this [00:40:09] amendment, this is a question that often [00:40:10] comes up for the public. And just being [00:40:12] clear that us as a commission, we do [00:40:15] support a second airport. We've said it [00:40:17] plenty of times from the dais. But I do [00:40:19] think it's important to be explicit and [00:40:21] include that in our legislative agenda. [00:40:24] Language. [00:40:29] I'll go back. [00:40:43] Excellent. Thank you very much. We're [00:40:45] going to go ahead and vote on the [00:40:47] amendment. Clerk Hart, [00:40:50] this first amendment. Clerk Hart, please [00:40:52] call the roll for the vote on the primary [00:40:54] amendment. Commissioner. say I or nav when [00:40:56] your name is called for the vote on this [00:40:58] primary amendment, beginning with [00:41:00] Commissioner Calkins. Aye. Thank you. [00:41:02] Commissioner Felleman. Aye. Thank you, [00:41:05] Commissioner Mohammed. Aye. Thank you, [00:41:07] commissioner Cho. Ave. Thank you. Four [00:41:09] ayes. Zero nays on the primary amendment. [00:41:11] Thank you. So the primary amendment [00:41:13] passes. I believe Commissioner Mohammed [00:41:14] has a second amendment to the memo that [00:41:16] she'd like to introduce. Commissioner. [00:41:18] President, that's correct. I would like to [00:41:19] amend the memo for agenda item eight g as [00:41:23] well. Last bullet in the port [00:41:25] decarbonization. climate action and [00:41:28] environmental justice section to strike [00:41:31] the last bullet and to insert it in its [00:41:34] place, the phrase, I quote, support use of [00:41:38] CCA revenues to address community concerns [00:41:41] regarding aircraft noise. Period. [00:41:44] Great. Thank you. Thank you, Commissioner [00:41:46] Mohamed. Commissioners, is there a second [00:41:48] to the motion? I will second to that [00:41:50] motion. Any discussion? [00:41:55] I'll just say that this amended language [00:41:58] was recommended by staff. It's also very [00:42:00] clear language and is important for us to [00:42:03] just be explicit, similar to the previous [00:42:05] amendment as well. Excellent. Thank you [00:42:07] for offering that amendment, saying no [00:42:09] other questions or comments from [00:42:10] colleagues. Clerk Hart, please call the [00:42:12] roll for the vote on the secondary [00:42:13] amendment. Commissioner, please say I or [00:42:15] nay when your name is called for the vote



[00:42:17] on the primary amendment, beginning with [00:42:19] Commissioner Calkins. Aye. Thank you. [00:42:21] Commissioner Felleman. Aye. Thank you. [00:42:24] Commissioner Mohamed. Aye. Thank you, [00:42:26] Commissioner Cho. Ave. Thank vou. Four [00:42:28] ayes. Zero nays on the primary amendment. [00:42:31] Excellent. All right. So now I will [00:42:33] entertain a motion in a second to approve [00:42:38] this item, as amended. The motion is on [00:42:41] the floor for the main motion. So we're [00:42:42] looking for any further discussion on the [00:42:45] main motion, as amended, and then the vote [00:42:47] on the main motion, as amended. Any [00:42:49] questions or comments? No additional [00:42:50] comments. Great. In that case, clerk Hart, [00:42:53] please go ahead and call the roll for the [00:42:55] vote on the amended motion. Thank you. [00:42:58] Beginning with Commissioner Calkins. Aye. [00:43:00] Thank you. Commissioner Felleman. Aye. [00:43:02] Thank you. Commissioner Mohammed. Aye. [00:43:04] Thank you. Commissioner Cho. Aye. Thank [00:43:07] you. Four ayes, zero nays on the main [00:43:10] motion, as amended. Thank you. The main [00:43:12] motion, as amended, passes. All right. [00:43:15] Moving on to the second item on the [00:43:16] consent agenda that was pulled. Clerk [00:43:18] Hart, please read the item into the [00:43:19] record, and executive director will then [00:43:21] introduce the item. Thank you. This is [00:43:23] agenda item eight. I, authorization for [00:43:26] the executive director to increase the [00:43:27] project authorization by \$7,500,000 to [00:43:31] advance the project schedule for the Port [00:43:33] IAF airline realignment project at Seattle [00:43:36] Tacoma International Airport, with the [00:43:38] total estimated cost of the project [00:43:40] between one hundred and two million [00:43:41] dollars to one hundred and forty million [00:43:43] dollars. [00:43:47] Commissioners, the international rival [00:43:49] facility Airline Realignment project is a [00:43:52] major reconfiguration that will maximize [00:43:54] our airport's efficiency. Moving domestic [00:43:56] only operations to B concourse will allow [00:43:59] airlines with international flights to use [00:44:01] the vacated international capable gates on [00:44:04] a concourse. It is an urgently needed [00:44:06] project that we're eager to complete. In [00:44:08] September, the commission tasked the [00:44:10] project team with investigating and [00:44:12] bringing forward opportunities to advance [00:44:13] the project schedule or mitigate risk of [00:44:16] delay in 2025. Project delivery. This [00:44:19] request authorizes funding for temporary [00:44:21] facilities and infrastructure that improve [00:44:23] the sequencing of construction activities [00:44:25] and allow critical work to begin earlier. [00:44:28] In addition, this authorization provides [00:44:30] flexibility to execute purchases for long [00:44:32] lead critical materials that could [00:44:35] negatively impact schedule. So presenters [00:44:38] of this afternoon are Stuart Matthews, [00:44:40] Sean Anderson, and Letty Powell,



[00:44:44] so. contractor.

[00:44:48] Good afternoon, commissioners. Executive [00:44:51] director, Metruck. I'm Stuart Matthews. [00:44:53] I'm the assistant director of project [00:44:55] management at Seattle Tacoma International [00:44:57] Airport. And with me today are a couple of [00:44:59] the project team members. We've obviously [00:45:02] provided the commission memo and [00:45:04] presentation for you, and you've got some [00:45:06] questions for us. So we are here to [00:45:08] hopefully help answer those. Great. Thank [00:45:11] you, Sean and team, for being here. [00:45:12] Really appreciate the opportunity for us [00:45:15] to ask you a few clarification questions [00:45:17] for ourselves, but also the public. [00:45:19] Before I start, maybe I'll just open it up [00:45:21] to fellow commissioners if there are [00:45:23] questions or comments regarding this [00:45:25] project they want to ask. [00:45:28] If not, I'll go ahead and jump in. So I [00:45:31] did get a briefing on this from you all [00:45:33] maybe a week or two ago. It's all blurry, [00:45:36] but I wanted to clarify [00:45:40] one thing, maybe ask some clarification. [00:45:43] My understanding at this point is that the [00:45:48] plan is to finish the work at the B gates [00:45:52] before we move the current tenants of the [00:45:55] A gates over. But I guess what I was [00:45:58] curious after our conversation was, is [00:46:01] there any work that can be done after we [00:46:04] move those tenants to B gates? In other [00:46:07] words, is there a way that we can kind of [00:46:09] hybridize this where we can push up the [00:46:11] timeline to relocate those operators [00:46:15] to b, obviously, after doing all the [00:46:18] essential work, but potentially do some of [00:46:22] the work later once the relocation [00:46:25] or the realignment has happened? [00:46:28] So, commissioner, I'll start with that a [00:46:31] little bit, and we'll pull on my teammates [00:46:34] as necessary. The project is already [00:46:36] broken up into four phases. The first [00:46:39] phase being enabling package that really [00:46:42] starts within that B concourse area where [00:46:45] we will be moving United Airlines to. To [00:46:47] try and get a jump start on that. [00:46:50] There's a separated HVAC package. We call [00:46:53] that package three as well, that this [00:46:56] authorization will actually help decouple [00:46:58] from the work on B concourse so that we [00:47:02] weren't waiting for that HVAC work to be [00:47:04] completed to allow United Airlines to [00:47:08] move over to B concourse and operate. And [00:47:10] then there's a fourth piece that's [00:47:12] completely separate. So the project team [00:47:14] is doing what it can within the confines [00:47:16] of the scope of work for B Concourse, to [00:47:20] allow united to move fully into their [00:47:22] space on B concourse to be able to operate [00:47:24] there. That's from the project [00:47:27] perspective, our approach for this, a [00:47:29] split operation, which I think might be [00:47:32] what you're alluding to, would be a



[00:47:34] decision that we'd be working through with [00:47:36] our operations team and our business and [00:47:39] properties folks. So that's not an answer [00:47:42] that I would necessarily be the [00:47:43] appropriate person to answer for you. So [00:47:46] I'm going to come back to the split [00:47:47] operation part. But going back to your [00:47:49] point about the HVAC system being parsed [00:47:51] out, I would hope that we have [00:47:55] looked under every rock to make sure that [00:47:57] there are other things that can be parsed [00:47:59] out. Right. And if we have, how much [00:48:03] has that impacted our timeline? So there's [00:48:06] a number of things that we have brought [00:48:10] forward in this. The temporary facilities [00:48:12] that we talk about within this, some [00:48:13] temporary trailers for one of the other [00:48:16] tenants that's operating in that space [00:48:18] right now that we need to get out of the [00:48:19] way in order to have full access to that [00:48:22] space. Those are some of the things that [00:48:23] we're doing. We've also added temporary [00:48:27] HVAC. That's the decoupling piece that I [00:48:30] talk about that will allow us to complete [00:48:33] and occupy b concourse without all of the [00:48:35] HVAC work being done. So from the project [00:48:39] perspective, working with our contractor, [00:48:41] Hoffman, and the design team, we believe [00:48:44] we've turned over every rock that we [00:48:46] possibly can in terms of work that we can [00:48:49] perform from the project side to [00:48:51] accelerate. Okay. And then since you [00:48:54] brought it up, I want to turn the [00:48:56] attention to the split operation. There's [00:48:58] precedents of split operations at our [00:49:01] airport when it comes to these scenarios [00:49:04] where there's heavy construction. Right. [00:49:05] Have you done this before at the Port of [00:49:07] Seattle? Boy, again, [00:49:10] I'm on the project delivery side, so I'm [00:49:12] not the expert on the business and [00:49:13] property side. I believe we may have Rick [00:49:18] Duncan from our business and property side [00:49:20] online, but I'm not positive of that. He [00:49:22] was in New York, so I think that would be [00:49:25] a better answer for Rick to address. Hey, [00:49:27] Rick. Good afternoon, everyone. My [00:49:30] apologies. I got caught up in the recent [00:49:33] aircraft groundings, and so I'm stuck out [00:49:36] here, but hopefully coming home tomorrow. [00:49:39] So there is sort of a precedent, and I [00:49:42] think you might be referring to American [00:49:44] being moved over to b temporarily while we [00:49:47] did some apron work. But this would be [00:49:50] a little different. And moving united over [00:49:54] to b would be really difficult for their [00:49:57] operations. Every flight attendant, [00:50:00] every pilot, every ground service agent [00:50:02] would have to walk half a mile from a to [00:50:06] b to service each flight. And that is a [00:50:09] huge impact to their operations. And we're [00:50:11] being really sensitive to that. And so we [00:50:14] don't want that split operation. It's not



[00:50:17] fair to united, and we are looking [00:50:20] at other ways to speed up this project and [00:50:22] to possibly delineate it. But I don't [00:50:24] think decoupling their operations ramp to [00:50:28] their gate is the appropriate move. [00:50:32] And it looks like Lance just popped up as [00:50:34] well. He may have something to say. No, [00:50:36] Rick, I think you're covered. Thank you. [00:50:40] Ok, great. I appreciate the context and [00:50:43] the think, and I'll just speak for myself [00:50:46] here and not on behalf of my colleagues, [00:50:48] and they're welcome to chime in. I think [00:50:51] obviously, we like all our babies and [00:50:54] love all our kids, but I think that [00:50:57] certain things should take priority of [00:50:59] others. And I think with some of the other [00:51:02] projects that are happening in [00:51:05] A concourse, it's really imperative [00:51:08] that we get this done as soon as possible [00:51:09] and we leave no stone unturned. I [00:51:12] understand that a split operation is [00:51:13] tough. I understand, I'm not saying that [00:51:15] we should put onerous burden on one [00:51:17] airline over the other, but I think what [00:51:20] we should perhaps explore is what can the [00:51:23] port do to mitigate how onerous that might [00:51:25] be if we were to push for. And so, [00:51:28] vou know, obviously it takes a good. [00:51:31] willing partner in United to be willing to [00:51:34] do that. But whatever we need to do on our [00:51:38] end to make sure that we are providing the [00:51:41] resources, the logistical and operational [00:51:43] resources to make that possible so that we [00:51:46] can get everything done as soon as [00:51:48] possible. My understanding is that some of [00:51:51] the delays on this project are because we [00:51:53] had contracting issues and all these other [00:51:55] things. And so it's [00:51:58] not entirely anyone's fault, but I think [00:52:01] it's imperative, given the timeline that [00:52:03] we have right now, to try and get that [00:52:05] done as soon as possible and really [00:52:06] deplete options. I think I'm open to all [00:52:10] the options that you might put forth on [00:52:12] this, and so I just implore you to, [00:52:15] again, leave no stone unturned and come up [00:52:19] with some creative ideas to see how we can [00:52:22] make this feasible within a timeline that [00:52:26] works for everybody. Any other? Yes, [00:52:28] Commissioner Calkins. So I too had an [00:52:31] opportunity to meet with you guys and [00:52:34] discuss the project, and I think [00:52:36] principally out of a concern about sort of [00:52:39] two timeline issues. One is the overall [00:52:42] length of the timeline that puts us beyond [00:52:45] some key benchmark dates for our region in [00:52:48] terms of being able to provide top notch [00:52:50] service at the airport. And so obviously [00:52:52] anything we could do to pull back schedule [00:52:55] on that, to provide a more seamless [00:52:59] experience for passengers and for our [00:53:01] partner carriers would be ideal. We talked [00:53:04] through lots of the concerns and issues



[00:53:06] and why this isn't just simply a swap. [00:53:09] but we've got lots of other secondary and [00:53:12] tertiary systems that both need to be [00:53:14] addressed because essentially we've pulled [00:53:17] a permit on something that triggers [00:53:19] required upgrades, and that's [00:53:21] understandable, and it's good. And in the [00:53:22] long term, we'll provide greater safety [00:53:24] and security for personnel and passengers. [00:53:27] That's all good. The other timeline issue [00:53:30] is we have partners investing in [00:53:33] significant assets on both sides of this. [00:53:35] And to the extent that our gate delivery [00:53:38] does not align with the asset delivery in [00:53:41] those, that pains me greatly because as a [00:53:44] former small business owner, if you told [00:53:46] me that you don't get to open your doors [00:53:49] until some other external project is [00:53:52] done, and we're talking not weeks but [00:53:55] months and longer, that's painful in terms [00:53:58] of the time is money equation. So I [00:54:01] come to this with a couple of requests. [00:54:03] One is that we continue to explore ways in [00:54:06] which we can buy back schedule. And I know [00:54:07] that's we are spending an extraordinary [00:54:10] amount of money at the airport right now, [00:54:12] but the sooner we get this delivered, the [00:54:15] sooner we're going to make greater revenue [00:54:17] from it and it will pay for itself [00:54:18] quicker. I'm convinced that it isn't just [00:54:21] simply a greater expense line, but will [00:54:26] bring us in terms of the net parasite [00:54:27] value real benefit. [00:54:30] The second is, as it stands right now. [00:54:34] this is the schedule we're looking at. We [00:54:36] know that it's more likely the schedule [00:54:38] will slip further. And so we [00:54:42] need to be looking at as circumstances [00:54:45] change at the airport, let's say there is [00:54:48] a carrier consolidation or there is a [00:54:52] change in routes, or there is a carrier [00:54:57] that goes under whatever it might be that [00:54:58] would result in potential for additional [00:55:01] gates coming available that we didn't [00:55:03] anticipate that we don't know now. But [00:55:05] maybe in six months, maybe sooner, there [00:55:08] might be an opportunity to sort of expand [00:55:11] where we could potentially reallocate some [00:55:15] space, move folks around quicker. [00:55:19] That needs to be brought up to the [00:55:20] commission level for consideration. And [00:55:23] I'm a little concerned that in past [00:55:26] projects, naturally we've got an [00:55:29] operations team and we've got a capital [00:55:31] delivery team. And so I need assurances [00:55:35] that those teams are talking [00:55:39] so that as circumstances change, the [00:55:41] capital delivery team knows there might be [00:55:43] a new opportunity here. And so we need to [00:55:46] think, as Sam said, like entrepreneurs in [00:55:49] this. How are we constantly thinking [00:55:52] creatively about use of this very confined [00:55:55] space and working with partners on quicker



[00:55:58] delivery, whether that's our GCCM or our [00:56:02] internal capital teams? [00:56:05] And I know we're putting a lot of pressure [00:56:07] on you guys to do this, but in the end, I [00:56:09] think it's going to be worth it. And I [00:56:11] want you to know you have the support of [00:56:13] commission to bring the resources to bear [00:56:15] on this that you need to deliver as [00:56:16] quickly as possible. Thank you, [00:56:20] Mohamed, similar to the comments from my [00:56:24] colleagues, I am wondering, have you been [00:56:27] able to elevate these concerns to the [00:56:29] leadership of United? How have you guys [00:56:31] been able to elevate it? And if not, [00:56:35] are there opportunities for the commission [00:56:37] to step into some of those conversations [00:56:40] as well? Yeah. [00:56:42] Commissioner, I would again defer to Rick [00:56:45] as the business and properties manager. [00:56:48] United is aye. customer. We deal with some [00:56:50] of the project management level United [00:56:53] folks and elevate our issues and concerns [00:56:55] to Rick on next slide. Go ahead, Rick. [00:56:58] Yeah, thank you. Actually, I could say [00:57:00] right now that United is in the room with [00:57:02] you guys at this very moment. [00:57:06] I'm kidding. [00:57:09] But it is very important to them that they [00:57:11] do not have a split operation, and that [00:57:14] when they are moved and this is a forced [00:57:16] move, that their operations are seamless [00:57:20] and we are working really hard to not only [00:57:23] get them over there, but also with all the [00:57:25] support space they need to run their great [00:57:28] operation. Great. Thank you. If I could [00:57:32] chime in as well, Commissioner Barnett. I [00:57:34] have also personally spoken to the [00:57:36] leadership of United and as well. [00:57:39] Great. Thank you for those comments, [00:57:42] director Little and United being in the [00:57:44] room, I think the most important thing is [00:57:46] knowing that we want to be a good partner [00:57:48] and buying back schedule and making [00:57:51] changes. We understand the difficulties [00:57:52] around that, but to look to the commission [00:57:54] on ways that we can help elevate, [00:57:57] accelerate, and do what is needed to keep [00:58:00] our operations running. So thank you for [00:58:02] the time. Thank you. Yes. Commissioner [00:58:04] Felleman, I just [00:58:07] don't want to leave you with the [00:58:08] impression that we don't think you're [00:58:09] working hard and that if you thought there [00:58:11] was an opportunity to accelerate, I fully [00:58:14] expect this is what you guys do, and our [00:58:17] clients are obviously making their [00:58:19] interests very clear to us, and this is a [00:58:22] little bit beyond our policy direction. [00:58:25] This is a little bit more in the weeds. [00:58:26] In fact, I kind of wish the public would [00:58:28] know that what the project's goals are in [00:58:30] the first place, with the technically [00:58:32] referred to as the dosi doe. But thank



[00:58:36] you for the work you're doing. Obviously. [00:58:37] if it's a resource constraint, you hear, [00:58:40] we're all here to support you in that [00:58:42] effort, but I am confident that cleverness [00:58:45] is not your shortcoming. So thank you. [00:58:51] All right, so hearing no further questions [00:58:54] for this item. Is there a motion? And a [00:58:57] second. So moved. [00:59:01] Second. All right. A motion was made [00:59:05] and seconded. Clerk Hart, please call the [00:59:07] vote. Thank you. Beginning with [00:59:09] Commissioner Calkins. Aye. Thank you. [00:59:12] Commissioner Felleman. Aye. Thank you. [00:59:15] Commissioner Mohammed. Aye. Thank you. [00:59:18] Commissioner Cho. Ave. Thank you. Four [00:59:21] ayes, zero nays for this item. Thank you. [00:59:23] The motion passes. Thank you very much. [00:59:26] Thank you guys. Appreciate you guys being [00:59:27] here. Moving on in the agenda, we have [00:59:30] three new business items today. Clerk [00:59:32] Hart, please read the first item into the [00:59:33] record. Executive Director Metruck will [00:59:35] then introduce the item. Thank you. This [00:59:37] is agenda item ten a, introduction of [00:59:39] resolution number 30 817, a, resolution of [00:59:42] the Port of Seattle Commission amending [00:59:45] resolution number 3778 and prior [00:59:47] corresponding, enacting and amending [00:59:49] resolutions through incorporation [00:59:52] pertaining to the commission's bylaws and [00:59:54] rules of procedure, commissioners periodic [00:59:59] review and updates to our bylaws and rules [01:00:02] of procedure is an important part of being [01:00:03] a high performing public agency. The [01:00:06] recommendations, including this [01:00:07] resolution, cover ethical behavior, [01:00:09] officer responsibilities, clarifying [01:00:11] duties, remote meetings, rules of order [01:00:13] and many more. The presenter this [01:00:15] afternoon are Aaron Pritchard, chief of [01:00:18] staff of the commission office and I don't [01:00:20] know, there's a number of people listed [01:00:21] here. Aaron. but I think that's it. I [01:00:24] think you're the presenter, [01:00:28] really, I just want to thank all the work [01:00:29] that we did with. We put a lot of time in [01:00:32] with many attorneys, with Pete Ramels and [01:00:35] ave. team, and with Michelle Hart on this, [01:00:38] and it can be a complex and byzantine [01:00:41] effort, but I think we've come to some [01:00:42] really great solutions. So I'll turn it [01:00:43] over to clerk Michelle Hart to handle the [01:00:46] presentation. Thanks. Thank you, Aaron. [01:00:50] Mr. Commission President, members of the [01:00:52] commission, we are here today to conduct [01:00:55] our periodic review of amendment for a [01:00:58] policy directive, the commission's bylaws [01:01:00] and rules of procedure, as you've heard. [01:01:02] Thank you for your time today in [01:01:04] consideration of introduction of the [01:01:05] resolution, and my thanks to the team as [01:01:07] well who worked on the update. Go ahead [01:01:10] and go to the next slide, please. The



[01:01:13] periodic review is mandated by the policy [01:01:16] directive with the purpose of providing [01:01:18] transparency to the Commission's [01:01:20] procedural operations to look for [01:01:23] efficiencies in process and procedure to [01:01:26] effect predictability in those processes [01:01:29] and procedures to ensure the bylaws are [01:01:32] flexible enough to accommodate the way [01:01:33] commission conducts its work, to ensure [01:01:36] structure and organization of the policy [01:01:38] directive and to make sure the policy [01:01:41] directive accurately reflects commission [01:01:43] process consistent with state law, port [01:01:45] policy, parliamentary procedure and [01:01:47] practice of the commission. Next slide, [01:01:50] please. [01:01:54] The package before the Commission for [01:01:55] introduction today includes amendments [01:01:57] regarding the Commission's rules of [01:01:59] procedure for public comment. Other [01:02:02] proposed substantive amendments which we [01:02:04] will overview in this presentation update [01:02:07] reflecting historical practice of the [01:02:09] commission and general technical cleanup [01:02:12] and sentence construction and process. [01:02:14] Next slide with [01:02:18] respect to the rules governing public [01:02:20] comment, updates are proposed with the [01:02:22] goals of adding more specificity about [01:02:25] when a speaker disrupts a meeting and more [01:02:27] clearly defining behavior that is [01:02:29] considered disruptive, adding [01:02:31] progressively stronger consequences if a [01:02:33] speaker repeatedly disrupts meetings. [01:02:36] including an allowance for a speaker to be [01:02:38] banned for a period of 180 days or for one [01:02:41] year, depending upon the repeated level of [01:02:43] disruption. [01:02:47] And these goals are in place to ensure the [01:02:52] most orderly and efficient meetings that [01:02:54] we can provide to the public. Next slide, [01:02:56] please. Key elements of [01:03:00] the updated disruption definition is that [01:03:03] the definition applies to both individuals [01:03:05] providing public comment and to [01:03:07] individuals in attendance in the meeting [01:03:09] room who are not providing public comment. [01:03:13] For example, individuals must follow the [01:03:15] direction of the presiding officers [01:03:17] security personnel. This is how we [01:03:19] currently operate our meetings. However, [01:03:21] the bylaws would now explicitly include [01:03:24] language to this effect. Also, public [01:03:27] comment cannot support or oppose a [01:03:29] campaign or ballot measure. The exception [01:03:32] to this is if the commissioner itself [01:03:34] wants to take a position on a ballot [01:03:35] measure, in which case there are [01:03:38] procedures provided for by the revised [01:03:40] Code of Washington. In these cases, the [01:03:43] item would appear on a commission agenda [01:03:45] and the public would be able to speak for [01:03:47] or against the commission action under



Port of Seattle.

[01:03:49] general public comment as they normally [01:03:51] would. Next slide key [01:03:56] elements of the proposed amendment further [01:03:58] include more specificity to the definition [01:04:02] of abuse and harassing behavior. [01:04:04] Derogatory remarks has been expanded to be [01:04:07] remarks applicable to age, race, color, [01:04:10] national origin, ancestry, religion, [01:04:14] disability, pregnancy, sex, gender, [01:04:16] sexual orientation, transgender status, [01:04:19] marital status, or any other category [01:04:22] protected by law. Next slide, [01:04:25] please. The definition of disruption [01:04:29] has been further clarified to include the [01:04:31] use of obscene or profane language and [01:04:34] gestures, assaults or other threatening [01:04:37] behavior, and sexual misconduct or sexual [01:04:40] harassment. Next slide, please. [01:04:46] The amended rules would also provide a [01:04:48] procedure for addressing repeated [01:04:50] disruptions with progressive consequence. [01:04:53] A first disruption would result in a [01:04:55] warning. A second disruption within 90 [01:04:58] days of the first disruption results in a [01:05:00] loss of speaking privileges at the [01:05:02] meeting, and a third disruption within 180 [01:05:06] days of losing speaking privileges would [01:05:08] result in a speaker being excluded from [01:05:10] attendance at commission meetings for a [01:05:12] period of 180 days. Next slide. [01:05:19] A fourth or subsequent disruption after [01:05:22] being excluded for 180 days results in [01:05:25] being excluded for attendance at [01:05:27] commission meetings for a period of one [01:05:28] year. A speaker who has been excluded from [01:05:32] commission meetings and is subject to this [01:05:34] heightened standard can end the status by [01:05:38] having no further disruptions for a period [01:05:40] of three years. There are notice [01:05:43] provisions to persons falling under this [01:05:45] procedure and time associated with [01:05:47] violations would be tracked by me through [01:05:48] the clerk's office. Next slide, [01:05:52] please. [01:05:55] Other proposed substantive amendments to [01:05:57] the package include ethics provisions [01:05:59] codifying Commissioner's commitment to [01:06:02] fostering a safe, healthy and respectful [01:06:04] work environment and creating a [01:06:07] requirement for training within 90 days of [01:06:09] being sworn into each term of office. On [01:06:12] ethics, these bylaws and the port [01:06:14] statement of values. [01:06:18] I'll note here that we will soon re embark [01:06:21] on the review of the commission's code of [01:06:23] ethics, which could potentially result in [01:06:25] further amendments to these bylaws in [01:06:27] 2024. Next slide, please. [01:06:32] Slide eleven is a visual of what those [01:06:34] amendments related to ethics look like in [01:06:36] the package before you today. [01:06:42] Next slide the [01:06:45] package of amendments also aligns us



[01:06:47] further with the revised Code of [01:06:49] Washington on the physical attendance of [01:06:51] commission members during meetings, [01:06:54] addresses, executive session procedures, [01:06:58] provides a process for commissioner [01:07:00] sponsorship of resolutions, orders and [01:07:02] proclamations of the commission in cases [01:07:05] where commissioners have championed items [01:07:07] to the commission or would like to join [01:07:09] another commissioner in supporting a [01:07:10] specific item, that sponsorship provision [01:07:13] would now be available and [01:07:17] this provides for commission alternates as [01:07:19] well for attendance at committee meetings. [01:07:21] In cases where a committee member would [01:07:23] not be able to attend on any given [01:07:25] specific meeting day, then an alternate [01:07:28] could be appointed to stand in for them. [01:07:32] Next slide further [01:07:38] proposed amendments include codification [01:07:40] of the governance committee as a standing [01:07:43] committee of the commission, and we'll [01:07:45] hear a little bit about that further after [01:07:47] this item. It is on your agenda as well [01:07:50] today and the amendments provide a [01:07:53] special rule for setting limitations on [01:07:55] debate when needed to ensure the [01:07:56] efficiency of meetings. So that provision [01:08:00] allows the president or presiding officer [01:08:02] to set time limits on speak of [01:08:04] commissioners during conversations. [01:08:07] Next slide please slides [01:08:12] 14 and 15 address general updates and [01:08:15] amendments to bring our document in line [01:08:17] with our practices and these include [01:08:19] external relations, coordination with [01:08:21] commissioners regarding media inquiries, [01:08:24] the signing practice of the commission as [01:08:26] it relates to signing resolutions and [01:08:28] proclamations. All commissioners sign [01:08:31] these documents, but our current bylaws [01:08:33] indicate that only the president signs [01:08:34] these documents. All members have [01:08:37] historically signed the documents, so we [01:08:39] are just making that amendment to bring [01:08:40] that in line with our current practice and [01:08:44] then the clerk's authority to affix [01:08:46] digital signatures for commissioners on [01:08:48] resolutions and proclamations within six [01:08:50] business days of passage of these actions [01:08:53] if we do not secure commissioner [01:08:54] signatures directly from them in a timely [01:08:56] manner just to keep our records complete [01:09:00] and business moving forward. [01:09:04] There is also a provision there in that [01:09:06] particular amendment that allows for [01:09:09] sooner signing in cases of, say, the [01:09:11] budget ordinance if finance needs to get [01:09:13] that to King county in a quicker manner [01:09:15] than six days. Next slide [01:09:22] and then the amendments continue with [01:09:24] reflecting the cancellation process for [01:09:26] regular meetings falling on a holiday. So



[01:09:28] just bringing our bylaws in line with our [01:09:31] actual process on how we do that, [01:09:32] canceling regular meetings and [01:09:34] rescheduling a special reflecting the [01:09:37] practice that summaries are produced for [01:09:39] committee meetings as opposed to formal [01:09:41] minutes requiring formal approval and [01:09:44] signature. Clarifying the ceremonial [01:09:47] nature of proclamations and this [01:09:49] emphasizes that they are used for [01:09:51] honoring, memorializing or celebrating [01:09:53] items, events and topics, and then other [01:09:56] general cleanup. Next slide [01:10:02] our next steps regarding this piece of [01:10:05] legislation coming before you. The package [01:10:07] of amendments was brought forward at the [01:10:09] December 4 Governance committee meeting [01:10:11] where the committee recommended general [01:10:13] approval of the package. The legal [01:10:15] department has fully reviewed the package [01:10:17] of amendments. Resolution number 30 817 [01:10:21] to adopt these amendments will be before [01:10:23] the commission for consideration of [01:10:24] adoption on January 23 if it is introduced [01:10:28] here today. And then I'm happy to answer [01:10:31] any questions you may have. And my thanks [01:10:34] again to everyone who worked to bring the [01:10:36] amendments forward. And to the governance [01:10:37] committee for their review and [01:10:38] recommendation. And that concludes my [01:10:41] presentation. Excellent. Thank you so [01:10:43] much, clerk Hart, for all your terrific [01:10:45] work on the amendments to our bylaws. [01:10:48] It's been a labor of love. As someone who [01:10:50] was on the governance committee. Are there [01:10:52] any questions for staff at this time from [01:10:54] commissioners? Yes, [01:10:57] Commissioner Felleman. Yes, [01:11:04] thank you. I just was hearing some [01:11:06] background. I was hoping to make [01:11:10] a small amendment to the item under [01:11:14] maritime decarbonization, item h, [01:11:18] regarding support of offshore wind [01:11:20] industry development. [01:11:25] I'm sorry. I think you want to talk about [01:11:27] in the federal legislation discussion. [01:11:30] I'm wishing the day away. I'm so sorry. [01:11:33] Commissioner Felleman, you have a couple [01:11:35] in front of you, right. So, yes, a couple [01:11:38] of things in front of me. All right, [01:11:40] thank you. Sorry. Okay. Any questions on [01:11:44] this item? [01:11:47] Great. Well, in that case, I'm sorry. [01:11:50] Yep, there is one. [01:11:54] I've got a couple of things going on my [01:11:56] head, so I'm sorry. There is one amendment [01:11:58] that I would like to make with regards to [01:12:01] the role of the president. [01:12:05] And I was just jumping ahead. So it's a [01:12:08] small amendment that says substituting on [01:12:12] item five e. [01:12:17] under duties of the president. Number e, [01:12:19] it says oversight of staff. Reporting to



[01:12:22] both the commission and the executive [01:12:23] director. Dual reports. That's the [01:12:26] heading. So instead of on [01:12:29] behalf of, it would be in consultation [01:12:33] with the commission and in concert with [01:12:36] the executive director. The president [01:12:39] shall provide oversight to the general [01:12:41] counsel and public affairs director, who [01:12:43] report duly to the commission and the [01:12:46] executive director. The president shall [01:12:48] serve as the commission's primary point of [01:12:49] contact to these positions. The point [01:12:52] being, it's not just on behalf of, but in [01:12:55] consultation, which is consistent to the [01:12:57] way we review the executive [01:13:02] director and chief of staff and things [01:13:05] like that. So in the spirit of [01:13:07] consistency, it's in consultation with. [01:13:10] Okay, great. So, minor amendment to the [01:13:12] language. Do we have a motion? In a [01:13:14] second. Mr. Commission President, may I [01:13:16] ask that we prepare this amendment and [01:13:18] bring it back at the next stage for [01:13:20] consideration of adoption on the 23rd. [01:13:22] Will that work? It was two word [01:13:24] separation, though. But I would be happy [01:13:26] to do that in case we have any other [01:13:30] amendments come forward. Commissioner. [01:13:31] fellow and I would like to include them [01:13:33] all together. It would be my pleasure. [01:13:35] Wonderful. Thank you. Excellent. Any other [01:13:37] amendments, questions or thoughts [01:13:39] regarding the motion hearing? None. [01:13:42] Is there a motion? And second to introduce [01:13:44] resolution 38, one seven, so moved. [01:13:49] Second great. The motion was made and [01:13:51] seconded. Clerk Hart, please call the vote [01:13:56] for introduction of this resolution. [01:13:58] beginning with Commissioner Calkins. Aye. [01:14:01] Thank you, Commissioner Felleman. Aye. [01:14:04] Thank you, Commissioner Felleman. And I [01:14:06] will bring that amendment back. [01:14:08] Commissioner Mohammed. Ave. Thank vou. [01:14:10] And Commissioner Cho. Aye. Thank you. [01:14:13] Four ayes, zero nays for this item. [01:14:17] Great. The motion passes. [01:14:24] This will come back before us for [01:14:27] consideration and adoption on the January [01:14:30] 23, 2024 meeting. [01:14:33] All right, moving on. Clerk Carr, please [01:14:35] read the next item into the record. [01:14:36] Executive Director Metruck will then [01:14:38] introduce it. Thank you. This is agenda [01:14:40] item ten b, introduction of resolution [01:14:43] number 30 818, a resolution of the Port of [01:14:45] Seattle Commission adopting the charter of [01:14:47] the Governance Standing Committee [01:14:50] Commissioners the Governance Committee of [01:14:52] the Port of Seattle Commission has [01:14:53] operated as an informal, ad hoc committee [01:14:56] for the past three years. This resolution [01:14:58] would create a standing committee to [01:15:01] review input and make recommendations on



[01:15:04] matters such as bylaws, ethics and [01:15:07] delegations of authority. And again, I'm [01:15:09] going to turn it to Aaron Pritchard, [01:15:11] chief of staff of the commission. I will [01:15:14] go right over to Michelle. Thank you, [01:15:18] Aaron. Thank you. Executive Director [01:15:19] Metruck. Mr. Commission president members [01:15:21] of the commission. Executive Director [01:15:23] Metruck again, for the record, my name is [01:15:25] Michelle Hart, Commission clerk, This next [01:15:27] presentation addresses the adoption of the [01:15:29] standing committee charter for the [01:15:31] Governance committee. The purpose of this [01:15:33] committee is to assist the commissioner in [01:15:35] creating, updating and monitoring the [01:15:38] commission's policies, procedures and [01:15:40] directives, and any items of interest that [01:15:43] are specifically related to the business [01:15:45] government's operations of the commission. [01:15:48] This committee reviews and makes [01:15:50] recommendations, for example, regarding [01:15:52] the commission's bylaws and rules of [01:15:54] procedure. As you previously heard, the [01:15:57] ethics code for commissioner and the [01:15:59] delegation of responsibility and authority [01:16:01] to the executive director. Next slide, [01:16:03] please. [01:16:08] The scope of the committee would also [01:16:10] cover long term succession planning for [01:16:12] the executive director's position, [01:16:15] creation of a committee, annual work plan [01:16:17] as needed, and periodic review of the [01:16:20] Governance committee charter duties and [01:16:22] responsibilities of the committee. Next [01:16:26] slide. [01:16:29] The committee has existed in an ad hoc [01:16:31] capacity for a little over three years [01:16:33] now. It has always been comprised of two [01:16:36] commissioners, as is consistent with our [01:16:38] format for other commissioner committees, [01:16:41] the charter would maintain that [01:16:43] composition, but for this committee, the [01:16:45] members will always be the currently [01:16:47] seated commission president in any given [01:16:50] year, and the immediate past president [01:16:53] meetings would be held on an as needed [01:16:55] basis for the committee to conduct its [01:16:57] work. And we do expect the committee will [01:17:00] engage this year in reviewing proposed [01:17:02] amendments to the commission's code of [01:17:04] ethics, for example, and will need to meet [01:17:07] as often as necessary to review that work. [01:17:11] Next slide, please. [01:17:14] The governance committee reviewed this [01:17:16] charter at its December 4, 2023 meeting [01:17:19] and recommended it be forwarded to the [01:17:20] full commission for consideration of [01:17:22] aviation. If resolution number 30 818 is [01:17:26] introduced today, the action will be back [01:17:28] before the commission for consideration of [01:17:29] adoption at the January 23 meeting, and [01:17:33] I'm happy to take any questions you may [01:17:34] have at this time. Great. Any questions



[01:17:36] for staff at this time from commissioners [01:17:40] hearing? None. Is there a motion and a [01:17:42] second to introduce resolution 38 118? [01:17:48] Moved. Second. Great. The motion was made [01:17:51] and seconded. Clerk Hart, please call the [01:17:53] roll for the vote. For the vote, [01:17:55] beginning with Commissioner Calkins. Aye. [01:17:58] Thank you. Commissioner Felleman. Aye. [01:18:00] Thank you. Commissioner Mohamed. Aye. [01:18:03] Thank you. And Commissioner Cho? Ave. [01:18:05] Thank you. Four ayes, zero nays for this [01:18:07] item. Excellent. The motion [01:18:11] passes. This item will also reappear [01:18:14] before us on January 23 for final [01:18:17] consideration and adoption. [01:18:22] All right, clerk Hart, please read the [01:18:23] next item into the record. Thank you. [01:18:27] This is agenda item ten c, order number [01:18:29] 20240. One. An order electing the slate of [01:18:32] officers for Port of Seattle Commissioner [01:18:34] for calendar year 2024. [01:18:41] Motion to amend agenda. [01:18:45] I'm joking. Commissioners order number [01:18:48] 24 one is for the election of commission [01:18:52] officers for 2024. Before we do that, [01:18:55] however, I'd like to take a moment of [01:18:59] personal privilege to reflect a little bit [01:19:02] on 23 and my time as [01:19:05] commissioner president. At the beginning [01:19:10] of the term, I set out a pretty bold [01:19:13] vision for us, and that vision was to [01:19:16] build the port of the future. I'm sure [01:19:18] many of you recall me repeatedly saying [01:19:21] that throughout the year, but also [01:19:23] beginning that slogan when we had our [01:19:25] state of the port in Q. One. To me, a port [01:19:28] of the future is a port where we are [01:19:31] premier gateway for shipping. A future [01:19:34] where Seattle Tacoma International is a [01:19:36] five star airport, a port of the future [01:19:40] where we are the greenest port in North [01:19:42] America. And I'm proud to say that in one [01:19:45] year, we've made and done an incredible [01:19:48] amount of work towards that vision. We [01:19:51] opened terminal five, phase one of [01:19:54] terminal five with onshore power. We [01:19:56] received best airport in North America by [01:19:58] Skytracks. For a second year in a row, we [01:20:00] approved a 400 million dollar project for [01:20:03] sea concourse expansion, with many other [01:20:07] near term projects on the way, including [01:20:09] the SEA Gateway project, SoCoEvo, and [01:20:12] baggage optimization in sustainability. [01:20:15] We established the Environmental Legacy [01:20:17] Fund, a dedicated account to bank the [01:20:20] resources we need for the future cleanups [01:20:23] of legacy pollution from port activities. [01:20:27] And we continue to lead, as executive [01:20:30] director mentioned in aye. remarks, by [01:20:32] taking part in two green corridors, [01:20:35] including one that I am intimately [01:20:37] involved and invested in, which is the one [01:20:39] between South Korea and our region.



[01:20:43] Now. I knew going in. that none of our

[01:20:46] ambitions could be achieved or [01:20:48] accomplished in one year or in one [01:20:50] presidency. But as a commissioner, [01:20:54] I've articulated several times that I'm [01:20:56] always mindful of making sure that the [01:20:59] work that I do here at this institution [01:21:02] outlasts my tenure, [01:21:04] because it's not lost upon me or it [01:21:07] shouldn't be lost upon any of us here at [01:21:08] the dais, that it is far more likely that [01:21:12] those of you who are sitting across from [01:21:13] us right now will be here longer than any [01:21:17] of us appear. And I think [01:21:20] that sometimes, as elected officials, we [01:21:22] often forget that we are just temp hires. [01:21:25] Right. Which is why at the beginning of [01:21:28] the year, when we had our leadership [01:21:31] retreat, my goal was to get [01:21:35] buy in from our leadership. And I think [01:21:36] many of the ELT who were at our retreat [01:21:39] recall this, because I knew that the buy [01:21:42] in from our ELT and Steve and others [01:21:46] would inevitably lead to outlasting my [01:21:49] term as president. And I personally [01:21:51] thought the best way to do that was not [01:21:53] for me to stand up here and preach from [01:21:55] the pulpit about the port of the future. [01:21:58] but to challenge you all to get out and [01:22:00] reengage the post COVID world, as Steve [01:22:02] alluded to earlier, to rekindle [01:22:05] relationships that may have atrophied [01:22:07] during the pandemic, but more importantly, [01:22:09] to see what has changed and to learn what [01:22:13] our colleagues across the globe are doing. [01:22:16] Sometimes I feel like we live in a bubble [01:22:17] here in the Pacific Northwest, and it's [01:22:20] important to see what's possible and [01:22:22] what's being done elsewhere. And [01:22:25] ultimately, it's important to seek [01:22:27] validation from those who are building the [01:22:29] future outside the four corners of our [01:22:32] state. I myself may have taken that [01:22:35] challenge to the extreme. Last year, as [01:22:37] many of you know, I spent a lot of hours [01:22:38] on the road. In fact, I tallied the [01:22:40] numbers. And since November of 22, I've [01:22:43] traveled to ten countries and 16 cities, [01:22:46] spent over 220 hours and 135,000 miles [01:22:49] on a plane. [01:22:54] And I did aye. diamond on Delta eventually. [01:22:59] But I think my point here is that in all [01:23:01] the travel that I've come to realize two [01:23:03] main things. One is that our ambition to [01:23:06] build the port of the future cannot be [01:23:07] done alone. We need strong and willing [01:23:10] partners and stakeholders to do it with [01:23:12] us, both locally and globally. And then [01:23:15] two, my realization that because of the [01:23:19] sheer breadth, scope, and size of our [01:23:21] ambition as a port, we are no longer just [01:23:24] a local port. We are a leader on both [01:23:27] national and global level. And I think the



[01:23:30] greatest testament to this fact is that as [01:23:33] an institution we continue to be invited [01:23:36] to some of the biggest convenience and [01:23:37] tables where the toughest conversations [01:23:39] are being had. Just a few examples of [01:23:41] this. Executive director Metro continues [01:23:43] to be invited to the World Port [01:23:45] Authorities Roundtable, which is a very [01:23:47] prestigious convening of port executives [01:23:49] from around the world. We took part in COP [01:23:51] 27 in Sharma Shuk, Egypt, where Sandy [01:23:54] Kilroy, Commissioner Mohammed and I had [01:23:56] significant speaking engagements. The [01:23:59] World Ports conference. Our very own [01:24:01] Stephanie Jones Devons was asked and spoke [01:24:04] on a panel with global leaders. [01:24:06] Commissioner Fallon was appointed to the [01:24:08] US Travel and Tourism Advisory board by [01:24:11] the secretary of commerce, Gina Raimondo. [01:24:15] Commissioner Calkins has just become a [01:24:17] leading voice and sought after voice on [01:24:19] offshore wind, which we sincerely [01:24:21] appreciate. Myself, I was appointed [01:24:25] to two advisory roles on the federal [01:24:26] level. One at the US Trade [01:24:28] representative's office with Catherine Ty [01:24:30] on trade policy, as well as with the [01:24:33] Department of Transportation on Human [01:24:34] Trafficking by Secretary Buttigieg. So I'm [01:24:38] incredibly proud of the leadership that we [01:24:40] are exhibiting as an organization, both [01:24:42] domestically and abroad. And I'd be remiss [01:24:45] if I didn't mention the incredible work [01:24:48] that we did as a commissioner during the [01:24:51] year. We passed so many major policy [01:24:54] and institutional reforms this year. We [01:24:57] passed 15 orders this year alone. And to [01:25:00] me, some of the highlights include the [01:25:02] equity policy directive, which cements [01:25:05] the port's commitment to becoming an [01:25:07] equitable, more diverse and inclusive [01:25:09] agency and really institutionalizes the [01:25:11] work of Bookda Gheisar and the office of [01:25:13] Equity, diversity, inclusion. We passed [01:25:16] reforms on, and this is huge, we passed [01:25:18] reforms on our policy, on labor harmony [01:25:20] agreements that will make it easier for [01:25:23] small and minority owned businesses to bid [01:25:25] and operate at the airport, but while at [01:25:28] the same time preserving labor's [01:25:31] right and ability to organize large [01:25:33] employers. Who would have thought that was [01:25:35] possible a year from today? [01:25:38] Perhaps one of the biggest institutional [01:25:40] changes that we made this year was the [01:25:43] delegation of authority. And on this [01:25:46] particular item, I just want to make a [01:25:48] guick additional comment. I don't need to [01:25:51] remind folks in this room, or those who [01:25:54] are watching this, who know the history of [01:25:55] the port, that there's some history [01:25:58] there, the relationship between the [01:26:00] commission office and the executive



[01:26:02] director. Many might say that raising the [01:26:05] delegation of authority was long overdue. [01:26:08] But I just want to emphasize at the core [01:26:10] of it, the delegation of authority is less [01:26:13] about power, which is what a lot of people [01:26:15] see this as, right? Who has the authority [01:26:17] to prove these high budget items? [01:26:20] It's actually more about trust. And at the [01:26:23] end of the day, one of our paramount [01:26:25] duties as commissioners is to keep the [01:26:26] port fiscally accountable. And I think [01:26:30] that our willingness as a Commission to [01:26:32] give executive director Steve Metruck and [01:26:34] by way of transitive property, the [01:26:36] executive leadership team a higher [01:26:38] delegation threshold is a testament to the [01:26:40] relationship and the trust that we've [01:26:42] built between the leadership at this [01:26:45] institution and the fork commission. So. [01:26:47] Steve, I just really want to thank you for [01:26:49] your work in building up that trust with [01:26:52] us and giving us the confidence in your [01:26:53] judgment and your leadership team. I [01:26:57] distinctly recall my first day as [01:27:00] an elected commissioner. We had the [01:27:03] retreat. This was even before I was sworn [01:27:05] in. And we had the commissioner's retreat, [01:27:07] and we had a dinner, and you had brought [01:27:09] this up during the dinner, and it was [01:27:11] immediately shot down. It wasn't even like [01:27:13] a point of conversation. But we've [01:27:16] come a long way in three years, or almost [01:27:19] four years now, so really appreciate that [01:27:22] trust that you've built up between us and [01:27:25] your team and yourself. We've really moved [01:27:28] some big, big rocks, and I'm really proud [01:27:31] to have done it in the last year. I think [01:27:33] for me personally, the cherry on top of [01:27:35] all this was renewing our sister port [01:27:38] agreement with the port of Busan after 42 [01:27:41] years. And as many of you know, my parents [01:27:45] are immigrants for South Korea. My father [01:27:47] was born in Busan, and so for me, it was [01:27:49] very special and another one of those full [01:27:52] circle moments. So I really appreciate [01:27:54] that. It was a truly special and historic [01:27:57] year for us here at the Port of Seattle. [01:28:00] I want to thank my colleagues for [01:28:01] entrusting me with leading us this year. [01:28:05] Earlier, in executive director Metruck's [01:28:07] remarks, he stated that the port of [01:28:09] Seattle had its best year operationally in [01:28:12] our history. And although I just took [01:28:15] credit for everything, I just have to say [01:28:18] that it's really all the staff who make [01:28:19] this happen, and that was all possible [01:28:23] because of the hard work of our people. [01:28:25] So I want to thank you, thank you, thank [01:28:27] you for all that terrific work. I think [01:28:29] thanks to all the work of the folks who [01:28:32] work at the Port of Seattle. Whether [01:28:33] you're directly employed by us or not, we [01:28:36] are well on our way to building the port



[01:28:39] of the future. And so, in conclusion. [01:28:42] I just want to say it's been a tremendous [01:28:43] honor to serve and lead us through a [01:28:45] tremendous year, especially as the [01:28:48] youngest and first person of color to [01:28:51] serve as the president of this [01:28:52] institution. But as one of my [01:28:56] close mentors would always remind me, [01:28:59] it's great to be the first, but you should [01:29:01] never be the last. Which is why I'm [01:29:04] actually even more ecstatic and sighted [01:29:05] knowing that the next commissioner to lead [01:29:07] us will ensure that I am not the last [01:29:11] commissioner Mohamed, you have already [01:29:13] been such a tremendous leader for us. The [01:29:16] way that you have helped us navigate [01:29:18] community, especially when it comes to [01:29:20] tremendously sticky issues like curbside [01:29:23] management and taxis, has been masterful. [01:29:26] And I've tremendously grown a lot of [01:29:29] respect for how you deal with things and [01:29:32] learned a lot from you as well and how you [01:29:34] engage with community. I'm extremely [01:29:36] excited for your historic presidency as [01:29:38] the first woman of color. I think I still [01:29:40] get the title as youngest, though, so I'm [01:29:42] sorry about that. But the first woman of [01:29:45] color. But I just know that you're [01:29:48] going to lead us into the next chapter, [01:29:50] that you will continue the legacy of all [01:29:52] the great work that the port has done. [01:29:54] And I think whatever you have in store for [01:29:57] us, whatever vision we have, you know, [01:29:59] and I think I speak on behalf of my [01:30:01] colleagues and that you have our full [01:30:03] confidence and faith in executing the [01:30:04] duties of the presidency, but also the [01:30:07] full faith and confidence of the [01:30:08] leadership here. And I just want to thank [01:30:10] you for your leadership, for stepping up, [01:30:13] for all you're going to do for us today, [01:30:15] and also for the many years that we hope [01:30:17] to keep you here at the Port of Seattle. [01:30:19] Thank you. So with that, I just want to [01:30:24] conclude, and clerk Hart, [01:30:27] please read our slate of officers into the [01:30:29] record. Can we get a round of applause for [01:30:32] Commissioner Cho. Thank you. [01:30:37] Thank you. [01:30:41] I'll go ahead and read that slate of [01:30:44] officers into the record. The port of [01:30:46] Seattle commission hereby elects the [01:30:48] following slate of officers for 2024. All [01:30:51] terms expire December 31, 2024. Pursuant [01:30:55] to the commission bylaws, President Hamdi [01:30:57] Mohammed for the terms January 1, 2024 to [01:31:01] December 31, 2024, Vice President [01:31:05] Toshiko Hasegawa, January 1, [01:31:07] 2024 to December 31, 2024, [01:31:11] and Secretary Ryan Calkins, January 1, [01:31:14] 2024 to December 31. [01:31:16] 2024. The individuals listed above have [01:31:19] agreed to perform the duties of their



[01:31:21] respective proposed offices in 2024, have [01:31:25] acknowledged the principle that public [01:31:26] service is a public trust, have executed [01:31:30] annual transparency pledges, and recognize [01:31:33] that all officers serve at the pleasure of [01:31:35] the Port of Seattle commission. And that [01:31:37] is the slate of officers. Excellent. [01:31:40] Commissioners, the order before you [01:31:41] designates our president, vice president [01:31:43] and secretary of positions for 2024, is [01:31:46] there a motion and a second to adopt order [01:31:48] 2024? One so moved. [01:31:51] Second. Thank you. The motion was made and [01:31:54] seconded. Is there any discussion? [01:31:59] Don't all jump in at once. All right, [01:32:02] Commissioner Calkins, go ahead. [01:32:04] Well, let me just say I think part of the [01:32:08] magic of this commission is that we have a [01:32:11] group that not only brings extraordinary [01:32:13] talents in each position, except position [01:32:16] one, but also [01:32:21] a genuine respect for each other, [01:32:22] collegiality, friendship. I think I like [01:32:25] all of you, including Toshiko. We wish you [01:32:29] were to. [01:32:33] I want to say thank you to Sam for a [01:32:36] really fantastic year of leadership and [01:32:39] modeling to the rest of us. leadership [01:32:42] skills that I certainly took notes from [01:32:45] and am trying to emulate in my own [01:32:46] leadership capacity. But really, the [01:32:49] spotlight for today is with Commissioner [01:32:53] Mohamed. [01:32:58] I think my only regret is that I don't get [01:33:01] to spend more time with you. You're an [01:33:02] extraordinarily busy person, but I learned [01:33:05] so much from you in every meeting and [01:33:07] encounter and dinner at your house with [01:33:09] our spouses. And I think [01:33:16] one thing that comes up again and again [01:33:18] and again is this sense of grace. And I [01:33:20] mean that in your composure and also the [01:33:25] compassion that you show to people. And, [01:33:28] boy, I could not think of a better [01:33:30] leadership attribute for our institution. [01:33:33] And so I'm really excited for this year [01:33:37] ahead. You're going to be phenomenal. [01:33:39] You're going to elevate the port. You're [01:33:41] going to stand on the shoulders of giants [01:33:44] and take what Sam and our executive [01:33:47] leadership team have done over the last [01:33:48] year and take us even further. There will [01:33:50] be moments of celebration, and there's [01:33:52] going to be really tough moments, and I am [01:33:54] 100% certain that you are going to take [01:33:56] all of that and excel, [01:34:00] really, truly. So, yeah, I have zero [01:34:03] gualms about this slate of officers. I'm [01:34:05] going to pretend that as secretary, I'm [01:34:07] like a cabinet secretary, but I know it [01:34:09] just means I get to sign a lot of papers [01:34:11] this year, but I'll gladly do that and [01:34:13] support whenever needed, as fill in as



[01:34:16] vice chair or chair, whatever, So, really [01:34:19] looking forward to the coming year. Yes. [01:34:22] Commissioner Felleman, I'd like to express [01:34:25] my great support and appreciation for your [01:34:28] work as president, commissioner Cho, and thank [01:34:31] you for all those air miles. I hope you [01:34:34] did your carbon footprint offsets, [01:34:36] and I understand the port does all of [01:34:39] them, actually, but very much a very [01:34:42] productive year and couldn't help. [01:34:45] And I do think that you've laid great [01:34:47] groundwork for Commissioner Mohamed, who I [01:34:50] am very excited about assuming the reins [01:34:52] and had a chance to get to know her a [01:34:55] little bit and look forward to knowing her [01:34:57] more. I do want to say that the [01:34:59] responsibilities, the time commitment will [01:35:02] be significant, but I know that you're [01:35:04] able to rise to the occasion, and I think [01:35:06] one of your greatest attributes among many [01:35:09] are that you can take on these hard [01:35:10] things, you can go through some [01:35:12] contentious stuff and then move forward. [01:35:14] It's like this baggage does not weigh you [01:35:17] down. You keep a light spirit and take on [01:35:20] the next challenge, and this will be [01:35:23] critical to your success into the future [01:35:25] and look forward to supporting you to that [01:35:27] end. Thank you, Commissioner Mohamed, [01:35:31] thank you. And thank you both for your [01:35:33] kind words. I just want to take some time [01:35:37] to thank Commissioner Cho. President Cho, [01:35:40] I'll probably continue to call you that. [01:35:44] Commissioner Felleman, you joked, and so I [01:35:46] can say a little joke directed at you. [01:35:49] You said we're temporary commissioners, [01:35:51] with the exception of Commissioner [01:35:52] Felleman, who's a third term commissioner. [01:35:56] But in all honesty, one of my favorite [01:36:00] parts about being a port commissioner is [01:36:03] the fact that I get to work alongside each [01:36:05] and every one of you. You all are [01:36:08] incredibly brilliant, passionate [01:36:11] individuals, and you also challenge [01:36:14] me, right? I think we challenge each other [01:36:17] in healthy ways and continue to be [01:36:20] friends in this work. And I think that is [01:36:23] rare. I think it's rare in politics. [01:36:27] We often vote together, as you all can [01:36:29] see. But that doesn't mean that we don't [01:36:31] have difficult conversations that happen [01:36:34] one on one and so forth. And really, I [01:36:37] just have appreciated the fact that I get [01:36:39] to work alongside you all. This job is not [01:36:42] easy. We all carry this work with an [01:36:45] additional workload. We all have other [01:36:48] full time jobs that we're taking on. And [01:36:50] so it's know, an easy, simple task that [01:36:53] we choose to do. And I think why [01:36:57] probably Commissioner Cho and Felleman [01:36:59] continue to run again is because there are [01:37:01] good people at the dais and there are [01:37:03] really good people at the Port of Seattle



[01:37:06] who truly care and are passionate about [01:37:09] the work that they do. And the [01:37:12] pay for commissioners is not high. [01:37:15] But regardless of that, I think we would [01:37:18] probably do this work for free as well. I [01:37:21] had to get off of a lot of community [01:37:23] boards when I was joining the commission, [01:37:25] and so I feel very lucky to be able to [01:37:28] bring my passion to this work. And, [01:37:30] Commissioner Cho. I admire vou. [01:37:33] You have led us so well. You've mentioned [01:37:37] all of the excellent work that we've done [01:37:39] in 2023, and it was a challenging time. [01:37:42] We've dealt with inflation. We dealt with [01:37:44] global conflicts, and you leaned into each [01:37:48] and every one of those conversations, and [01:37:50] I served alongside you on the aviation [01:37:53] committee as well. And when I did join the [01:37:56] port, one of the first things I was told [01:37:57] was that ground transportation would be [01:37:59] one of the most difficult things that I [01:38:01] would have to take on. And for me, and if, [01:38:04] you know, anything about my life. [01:38:05] Difficulty is not something I choose to [01:38:08] move away from, and I've grown to lean [01:38:10] into difficulties, and I felt very lucky [01:38:12] to be able to do that alongside you, [01:38:14] being a new commissioner, coming on and [01:38:17] dealing with community issues, issues of [01:38:20] business, people's money, livelihoods. [01:38:22] And I felt like I learned a lot from you [01:38:24] through that experience, your voice, your [01:38:26] ability to have a business lens and [01:38:30] be able to bring a community lens and find [01:38:32] a good balance around that. It was great. [01:38:35] And I continue to learn from you, and I [01:38:38] continue to look forward to learning from [01:38:40] each and every one of you. And I'm really [01:38:42] excited to step into this new role and be [01:38:44] able to support the priorities each and [01:38:47] every one of you have in the port of [01:38:48] Seattle. And so just really looking [01:38:50] forward to 2024 being as great as 2023. [01:38:54] We'll see. Thank you for the time. Even [01:38:56] better, even. It's going to be even [01:38:57] better. [01:39:03] All right. Hearing no further discussion, [01:39:05] clerk Hart, please call the roll for the [01:39:07] vote. Commissioners, please say aye or nay [01:39:09] when your name is called. Thank you. [01:39:12] Beginning with Commissioner Calkins. Aye. [01:39:14] Thank you. Commissioner Felleman. Aye. [01:39:17] Thank you. Commissioner Mohammed. Aye. [01:39:19] Thank you. And Commissioner Cho. Aye. [01:39:22] Thank you. Four ayes, zero nays for the [01:39:24] slate of officers. Excellent. The motion [01:39:26] passes. Our slate of officers for 2024 is [01:39:29] now adopted. Congratulations, [01:39:31] commissioners Mohammed, Hasegawa and [01:39:33] Calkins, on your appointment. I forgot to [01:39:36] do something earlier. Before I pass the [01:39:38] gavel, I intend to give my colleagues a [01:39:41] challenge coin. For those of you who don't



[01:39:43] know. I actually had a challenge coin made [01:39:45] at the beginning of the year when I became [01:39:46] president. And so I just want to make sure [01:39:48] that you all got this while we're at the [01:39:50] dais here. The largest one I've ever seen, [01:39:52] actually. Yeah. That was unintentional, [01:39:55] actually, but I'll take credit for it. [01:39:57] But again, thank you so much for a [01:39:58] terrific year, and I hope you all keep it [01:40:01] as a keepsake. I will now pass the gave [01:40:04] to Commissioner Mohamed, who will preside [01:40:07] over the remainder of the meeting and [01:40:09] every other meeting for 2024. [01:40:11] Commissioner Mohamed, the gavel is yours. [01:40:25] How you do. A peaceful transition of [01:40:27] power. [01:40:30] Was that my country? [01:40:34] Oh, yeah, sure. [01:40:41] Like this, over aye. head. [01:40:47] Peaceful transition. Thank you. Thank you. [01:40:51] Hi. [01:40:55] This is your cup, sir. [01:41:06] Great. Well, [01:41:09] before I move on to our additional [01:41:12] business items, I also would like to give [01:41:15] Commissioner Cho something, aye. own [01:41:18] personal gavel, an honorary gavel that I'd [01:41:21] like to present to you. This is for you. [01:41:23] Commissioner Cho, thank you for your [01:41:24] leadership. [01:41:28] And it comes. Maybe I [01:41:34] are there any additional comments to begin [01:41:36] the year? [01:41:41] Thank you, commissioners moving to item [01:41:44] eleven, presentation and staff reports. [01:41:46] Clerk Hart, please read the next item into [01:41:49] the record. Executive Metruck will then [01:41:51] introduce the item. Thank you, [01:41:53] commissioner. This is agenda item eleven [01:41:55] a, the 2024 federal legislative agenda [01:41:58] briefing. [01:42:01] President Mohammed, congratulations. Vice [01:42:04] President Hasegawa, Secretary Calkins, [01:42:07] congratulations to you all. [01:42:08] Commissioners, this is your first [01:42:11] opportunity to provide comments on our [01:42:14] proposed 2024 federal priorities. While [01:42:17] our divided Congress will increase the [01:42:19] challenges of passing major legislation in [01:42:21] Washington, the port still has significant [01:42:23] potential for progress on our key goals [01:42:26] through grants, through partnerships with [01:42:28] federal agencies, and through [01:42:29] administrative rule-makings. We are also [01:42:32] pleased to have strong relationships with [01:42:34] our congressional delegation who have [01:42:35] shown their deep commitment to working [01:42:37] with the port on our priorities. I look [01:42:39] forward to working closely with you to [01:42:41] advance our federal agenda throughout the [01:42:43] year ahead. So with this, we're going to [01:42:46] have the former acting chief of staff, [01:42:48] but now in aye. role that he's much more



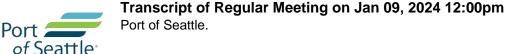
[01:42:51] comfortable with Eric Shenfield, the [01:42:53] senior manager of federal and [01:42:56] international government relations, to go [01:42:58] over the agenda. I think that's Eric's [01:42:59] title. Forever, everything. And then [01:43:03] former chief. Well, [01:43:06] good point of order. I think you need to [01:43:08] ask the chair before you get. [01:43:11] It's for you, Michelle. It's going to take [01:43:14] some time. All right. Well. [01:43:18] good afternoon, commissioners. Executive [01:43:19] Director Metruck again, my name is Eric [01:43:21] Schinfeld, just the federal government [01:43:23] relations senior manager for the port. [01:43:25] Nothing else now or in the future. I am [01:43:29] really quite honored. This will be the [01:43:31] presentation that will be forever known as [01:43:33] the first briefing for commission [01:43:35] president Mohammed. So it's a lot of [01:43:37] pressure here. I hope I really give you a [01:43:39] good memory to start off your term here as [01:43:41] president. Next slide, please. So we are [01:43:44] here to talk about the draft 2024 federal [01:43:47] legislative agenda. This is something we [01:43:49] do every year to get your input and then [01:43:51] eventually approval to make sure that [01:43:53] we're pursuing the right priorities in [01:43:55] Washington, DC. We start every year by [01:43:57] looking at our accomplishments and the [01:43:59] current state of political affairs. We go [01:44:01] through our policy priorities. As you can [01:44:02] see there, those are the four main [01:44:04] categories that we group our priorities [01:44:06] into. And then, of course, we seek your [01:44:08] feedback and we will be back at your next [01:44:10] meeting to ask for final approval once we [01:44:13] get that input. Next slide, please. So [01:44:16] like I said, we always start with looking [01:44:19] back at the successes of the past year. [01:44:21] And that is not only because of my deep [01:44:24] seated need for external validation, but [01:44:26] also really to just show, as executive [01:44:29] director Metruck said, that we have this [01:44:31] incredible partnership with the federal [01:44:33] delegation, with the administration. We [01:44:36] have so many shared priorities and shared [01:44:38] goals. And all of these successes are [01:44:40] thanks to our members of Congress who help [01:44:42] make these happen for us. As you'll see, [01:44:45] many of our successes over the past year [01:44:47] in 2023 were with regard to the FAA [01:44:50] reauthorization bill. That was a key [01:44:53] priority for us to make sure that we were [01:44:54] getting some of our top priorities into [01:44:56] that bill, because obviously, as the owner [01:44:59] and operator of Seattle Tacoma [01:45:00] International Airport, that is so [01:45:02] essential to what we do and how we do it, [01:45:04] first and foremost is that we got together [01:45:07] with the six cities around the airport [01:45:09] through our start committee and identified [01:45:11] seven priorities related to aircraft noise [01:45:13] and emissions that we wanted to push. And



[01:45:15] I'm really pleased to say that we were [01:45:17] able to get five of those seven priorities [01:45:19] into either the House and or Senate [01:45:21] versions of the FAA reauthorization bill. [01:45:23] It's a huge accomplishment. And again. [01:45:25] not only in thanks to our congressional [01:45:26] delegation, but also because of the second [01:45:29] bullet there, the first ever DC fly [01:45:32] in, where the port went with members of [01:45:35] those communities around the airport. [01:45:37] stood shoulder to shoulder, spoke with one [01:45:40] voice about what our priorities were. And [01:45:42] it really made an incredible impact on [01:45:44] everyone we met with in DC. And that's why [01:45:46] we were able to be so successful. And just [01:45:48] to highlight what some of those successes [01:45:50] are, those five out of the seven, [01:45:51] including looking at ultrafine [01:45:53] particulates, including looking at, [01:45:55] quote, unquote, failed packages, failed [01:45:57] noise packages, and how we can get [01:45:59] additional federal funding for them, [01:46:01] potential changes to the 65 DNL noise [01:46:03] contour, et cetera. We also were able to, [01:46:07] the third bullet there, get language in [01:46:09] both the House and the Senate versions [01:46:10] that will give you as the commissioner the [01:46:13] flexibility to decide whether to sell or [01:46:16] preserve certain park parcels near the [01:46:18] airport, regardless of whether they were [01:46:20] purchased with federal funds. Obviously, [01:46:22] that's a decision that will be made down [01:46:24] the line, but giving you that option, [01:46:26] giving you that flexibility, was one of [01:46:28] our top priorities. And as soon as that [01:46:29] FAA bill passes, being in both the House [01:46:32] and the Senate version gives us great [01:46:33] optimism that that will remain in the [01:46:35] bills. And then two other things I want to [01:46:37] highlight really briefly here. One is, at [01:46:39] the end of last year, the US maritime [01:46:41] administration was reauthorized. A key [01:46:43] provision in that reauthorization of MARAD [01:46:46] was expanding the Marad port [01:46:49] Infrastructure development program, which [01:46:51] is one of their main grant programs, to [01:46:53] put on equal footing with cargo, cruise [01:46:56] shore power and, quote, unquote, seafood [01:46:58] cargo infrastructure. In the past, the [01:47:01] northwest Seaport alliance has hogged all [01:47:03] of the money from FIDP just because cargo [01:47:06] is really important. But we also believe [01:47:08] here at the home port, that shore power [01:47:10] for cruise is really important, that our [01:47:12] seafood business is really important. And [01:47:14] so this change allows us to pursue federal [01:47:16] grant funds through PIDP for Pier 66 and [01:47:19] terminal 91 in ways that will really be [01:47:21] really beneficial. And then finally, [01:47:23] thanks to Senator Murray, there is [01:47:25] language in the transportation [01:47:26] appropriations bill for next year, or [01:47:28] rather this current year, that would



[01:47:30] provide funding for doing a study to [01:47:33] really understand the scope and the size [01:47:34] of this issue around failed noise [01:47:36] insulation. So really excited about that [01:47:39] once the federal funding package does [01:47:41] pass. So next slide, please. So things [01:47:45] in DC are tough. They are quite tough. [01:47:48] Not only do Democrats and Republicans not [01:47:50] agree, even Republicans within the House [01:47:53] of Representatives don't agree with each [01:47:55] other. And we're seeing that right now [01:47:57] where Speaker Johnson negotiated a funding [01:47:59] agreement and then immediately a large [01:48:01] portion of aye. party rejected that [01:48:03] agreement. So where are we? We'll have to [01:48:05] see. We could have a federal government [01:48:07] shutdown, partial shutdown, as early as [01:48:09] next Friday. Hopefully that won't come to [01:48:11] pass. But things are really tough. So we [01:48:13] are, as executive director Metruck said, [01:48:15] really looking more towards agency [01:48:17] rule-making, grant funding, but we haven't [01:48:19] given up yet. Hope springs eternal we are [01:48:22] looking at the appropriations process. [01:48:24] There is still a half decent chance that [01:48:27] the appropriations process will come to [01:48:29] fruition, in which case we'll get things, [01:48:31] like I mentioned, the funding for failed [01:48:33] installation packages, among many other [01:48:35] important things. The FAA reauthorization [01:48:37] bill, unfortunately has been stalled since [01:48:39] last summer. Hope springs eternal that [01:48:41] they will eventually be able to come to [01:48:42] some compromise on pilot training hours [01:48:46] and pilot training simulator hours, which [01:48:48] is one small issue that's holding up [01:48:51] pretty much the entire bill, [01:48:52] unfortunately. We'll talk about the farm [01:48:54] bill, the potential for that bill to pass [01:48:56] this year, and the impact on sustainable [01:48:58] aviation fuels. And then finally the bill [01:49:00] that's being negotiated right now, which [01:49:02] is mostly around aid for Israel, [01:49:05] Taiwan, Gaza, [01:49:09] and our partners in Ukraine, but also has [01:49:11] funding for the southern border, which [01:49:13] would include CBP staffing. And if there [01:49:15] is money for additional CBP staffing, [01:49:17] that will have benefits to our airport and [01:49:19] seaport gateways as well, reduce some of [01:49:22] the strain that we're having on our CBP [01:49:24] staffing there. And then, like I said, [01:49:26] areas that we'll pursue on the executive [01:49:28] side, grant funding, trade, workforce [01:49:29] development, et cetera. Next slide, [01:49:31] please. So we have about [01:49:34] 50 policy priorities in 2024, but if you [01:49:38] said to me, hey, Eric, if you had to just [01:49:39] pick ten, what would those be? I would say [01:49:42] commissioners you're in luck. I have a [01:49:44] slide for that. And these are our top [01:49:46] priorities here, our top ten priorities. [01:49:48] You'll notice there a lot of them are



[01:49:50] about pursuing federal funding, a top [01:49:52] priority for us, especially ever since the [01:49:54] infrastructure bill passed and the [01:49:55] Inflation Reduction act passed federal [01:49:57] staffing of our facilities. So important. [01:49:59] particularly to reduce wait times at the [01:50:02] airport. And then that partnership [01:50:04] opportunity on things like sustainable [01:50:05] aviation fuels, green corridor, PFAS [01:50:08] firefighting foams and aircraft noise and [01:50:10] emissions. We really need to take [01:50:12] advantage of those partnerships as long as [01:50:14] we can with the Biden administration. [01:50:16] Next slide. There are so many priorities [01:50:18] that we have, and so I'm not going to walk [01:50:20] through all of our existing priorities. [01:50:22] I'm going to focus today, really on what [01:50:24] are the new ones or the ones that we're [01:50:26] sort of tweaking and updating for 2024, [01:50:28] and thereby the key four categories that I [01:50:32] mentioned earlier in terms of [01:50:33] infrastructure. I mentioned that PIDP [01:50:36] expansion will look at is there funding [01:50:38] for our seafood cargo facilities, the CBP [01:50:41] staffing I mentioned, but also really [01:50:42] working with our federal partners on both [01:50:45] the West Waterway and the East Waterway to [01:50:47] see if we can continue to make progress on [01:50:49] both of those really important projects. [01:50:51] Next slide, please, on decarbonization, [01:50:55] which, of course, is one of our top [01:50:56] priorities. We were really, really pleased [01:50:57] at the end of last year to see that the US [01:50:59] Department of Treasury finally put out its [01:51:02] rule-making for the use of this sustainable [01:51:04] aviation fuel blenders tax credit that [01:51:07] allows some of these private sector [01:51:08] partners that we have to start making [01:51:10] investments in adding new SAF capacity. [01:51:13] And it was a really great thing. We were [01:51:14] pushing very hard to make sure that not [01:51:17] only the CorSia model for calculating the [01:51:20] carbon benefit of some of these SAF [01:51:22] technologies, but also the greet model, [01:51:25] which is a different model that I cannot [01:51:28] possibly explain to you the difference. [01:51:29] But I know it's really great that we got [01:51:31] greet, and so that's fantastic for all of [01:51:34] us. Greet still needs a little bit of [01:51:36] additional rule-making, so we'll be [01:51:37] continuing to work with our partners to [01:51:39] make sure that by the spring, the exact [01:51:41] definition of how you calculate that [01:51:43] carbon reduction. And again, that's really [01:51:45] important, because the way the SAF [01:51:46] blenders tax credit works is it's a dollar [01:51:49] 25 per gallon, up to a dollar 75 per [01:51:52] gallon, with one additional cent for every [01:51:55] percent of carbon reduction over 50%. So [01:51:58] how you calculate that amount of carbon [01:51:59] reduction matters, which is why greet is a [01:52:02] really important model to be able to use. [01:52:04] And then finally, I did want to talk about



[01:52:06] the farm bill. We don't talk about the [01:52:08] farm bill very much in terms of SAF, but [01:52:10] the US Department of Agriculture actually [01:52:12] has significant programs for feedstock, [01:52:15] R D for loans and loan guarantees for [01:52:18] biorefineries. And then there's a new [01:52:21] proposal for a farm to fly program. [01:52:23] Again, really looking at helping to build [01:52:26] the capacity for feedstocks for [01:52:28] sustainable aviation fuels. Eric. can I [01:52:30] stop you? I'm going to pause and see if [01:52:31] commissioners have guestions. And I know [01:52:33] Commissioner Calkins has one. Sorry, I [01:52:35] just had one quick question. When you're [01:52:37] talking about agriculture, [01:52:40] does forestry and Forbes products fall in [01:52:43] there? And therefore, would that feed? It [01:52:45] does, yes. Okay. That's a pretty [01:52:47] significant one for us. For surety. [01:52:48] Absolutely. And again, to be very clear, [01:52:51] very important to remind everybody [01:52:52] listening that our definition of [01:52:54] sustainable aviation fuels mostly excludes [01:52:57] food stocks. We're really focused on those [01:52:59] non food stocks. And so while right [01:53:02] now we're sort of in all of the above [01:53:04] nationally in terms of how we get to [01:53:06] staff. our focus is, of course, on those [01:53:09] things like municipal solid waste and [01:53:10] farce residuals. But it's good to have [01:53:12] youth department of Agriculture spreading [01:53:14] the wealth as much as possible and giving [01:53:15] us as many options nationally and [01:53:17] internationally to get to SAF feedstock [01:53:20] capacity that we need to get to. Next. [01:53:23] Sorry, commissioner. Yeah, Commissioner [01:53:25] Felleman, just in support of that. U. S. [01:53:27] Department of Forestry is in AG, so that [01:53:30] works good. And also, I mean, I know that [01:53:32] there's like stuff like camelina are cover [01:53:35] crops that are nitrogen fixing crops. So [01:53:37] I'm just making sure that we might be able [01:53:39] to look at crops as a way to include [01:53:43] their oil seeds. That will be beneficial. [01:53:46] But thank you for all the work you've been [01:53:48] doing on that. Yeah, absolutely. Thank [01:53:49] you, commissioner. So next slide, we want [01:53:52] to talk about some additional [01:53:54] sustainability priorities that are not [01:53:56] around decarbonization per se. One is [01:54:00] a priority that Commissioner Calkins has [01:54:02] been leading on. On how do we make sure [01:54:04] that we actually have the domestic [01:54:05] shipbuilding capacity to carry some of [01:54:08] these alternative maritime fuels, [01:54:10] transport, large things like offshore wind [01:54:12] turbines. So we have added that this year, [01:54:14] or rather proposing to add that this year. [01:54:16] And we appreciate that suggestion. [01:54:19] Continuing to work on speeding up [01:54:20] permitting, particularly for things like [01:54:22] environmental mitigation, banking. And [01:54:24] then this point I want to just call out



[01:54:26] really briefly here, one of our next big [01:54:28] proposed environmental mitigation projects [01:54:30] is terminal 25 south. One of the things we [01:54:33] have to do is some in water work and one [01:54:36] way to speed up the permitting and reduce [01:54:38] the permitting barriers to that project is [01:54:40] actually to deauthorize a very small [01:54:42] portion of the federal Waterway right off [01:54:45] terminal 25 south, which means it will no [01:54:47] longer be part of the federal aviation [01:54:49] channel. The benefit of that is that we [01:54:51] are able to do that in water work, rather [01:54:54] than the US Army Corps of Engineers doing [01:54:56] that work. We don't have to dredge to [01:54:59] navigable depths. And the reason that's [01:55:01] okay is because there are not currently [01:55:04] navigable depths right there off t 25. So [01:55:07] we think, actually, the Army Corps is [01:55:09] fully supportive of this. We've done full [01:55:11] outreach to everyone from labor to tribes [01:55:14] to industry to make sure that everyone's [01:55:16] aware of this and comfortable with this. [01:55:17] And so we are excited about moving this [01:55:20] within this year's Water Resources [01:55:22] Development act bill. And we've been [01:55:24] working with our congressional delegation [01:55:25] on that. So just trying to facilitate this [01:55:28] project as it continues to develop. I know [01:55:29] the details of this project are still in [01:55:31] the works, but what we can do right now to [01:55:33] facilitate it is really important to us. [01:55:35] So I wanted to call that out. And then [01:55:38] finally, last slide on our new priorities [01:55:40] for the year are around, of course, all [01:55:43] those things that I talked about for the [01:55:45] aircraft noise and emissions policy. [01:55:47] We're really excited to get them into the [01:55:49] bills, into the FAA reauthorization bill, [01:55:51] into the transportation appropriations [01:55:53] bill. We actually have to get those passed [01:55:55] this year. It's really, really important [01:55:57] that we keep up the work to do that. And [01:56:00] we're going to keep hoping that despite [01:56:02] all of the dysfunction in Congress, we can [01:56:04] still get a couple of these must pass [01:56:06] bills done, and we'll continue to work [01:56:07] very, very hard with all of our partners [01:56:09] to make that happen. So, final, last slide [01:56:12] here, of course, is where we are. We're [01:56:14] here today. Sorry. Next slide, please, to [01:56:17] take your feedback. We are going to [01:56:18] incorporate that feedback and come back [01:56:20] next time for final adoption, and then, [01:56:23] of course, start sharing that out. And the [01:56:25] last thing I want to say is, really the [01:56:27] way that we are successful is not just you [01:56:30] giving us direction, but you being our [01:56:32] partners. You are our best spokespeople as [01:56:34] elected officials to go talk to our [01:56:36] members of Congress. And so whether it's [01:56:39] them coming here for things like August [01:56:40] recess, whether it's y'all coming with me [01:56:43] or others to Washington, D. C. To



[01:56:45] participate in direct meetings or part of [01:56:48] these sort of broader ins, you know, we [01:56:51] were so lucky to have Commissioner Mohamed [01:56:52] come on that start DC fly in, and her [01:56:55] ability to talk directly with our members [01:56:57] of Congress really helped us make the [01:56:59] points that we needed to make. So these [01:57:01] are just some of the dates. Obviously, [01:57:03] there's many other opportunities to bring [01:57:04] you to DC in addition to the work that [01:57:06] Commissioner chill and Commissioner [01:57:07] Felleman already do on those federal [01:57:11] task forces and federal advisory boards [01:57:13] where we take advantage of your time when [01:57:15] you're already there, to go meet with [01:57:16] members of Congress. So that will be an [01:57:19] ongoing opportunity and ongoing [01:57:20] conversation to keep you involved in these [01:57:22] priorities once you hopefully approve them [01:57:24] at the next meeting. And with that, I'm [01:57:26] happy to take any questions. Great. Thank [01:57:28] you for the presentation. I'll open it up [01:57:30] for any additional comments or questions [01:57:33] for my colleagues. [01:57:36] Commissioner Felleman, as I [01:57:39] have my paper sprawled out before me, we [01:57:42] just like to have one friendly amendment [01:57:45] to the item h. I believe it was in [01:57:52] the. Here we go. [01:57:56] No, I'm sorry. I was [01:58:00] just teeing it up here and I lost myself [01:58:03] in my paperwork. I have a copy if you want [01:58:06] to. Commissioner? Yeah, no, it's right [01:58:08] here. It's just drowning [01:58:11] in paper is sort of like my. [01:58:14] Okay, sorry. [01:58:18] I can read the item. Here we are. That's [01:58:21] the problem. So item h under [01:58:28] trade, economic development and workforce. [01:58:31] So that would be four h. [01:58:43] That's not. I've been right. I'm sorry. [01:58:47] It would be under maritime [01:58:48] decarbonization, which would be eight h. [01:58:53] No, just h, please. [01:58:56] Maritime decarbonization, number eight [01:58:58] letter h. Support of offshore wind [01:59:01] development. A couple of friendly [01:59:03] amendments. So we [01:59:07] would insert the word industry between [01:59:11] support offshore wind development, wind [01:59:14] industry development. And that's the [01:59:16] heading. So to support legislation to [01:59:19] advance the offshore wind industry and [01:59:21] then inserting, such as including [01:59:25] the rest, is creating opportunities for [01:59:28] the Pacific Northwest to become a leader [01:59:30] in manufacturing assembly deployment, [01:59:33] inserting workforce maintenance, [01:59:38] deleting and inserting supply [01:59:41] chain, and then adding and scientific [01:59:45] research to continue to include the [01:59:49] assertion while excluding advocacy around [01:59:52] citing decisions and then keeping the last



[01:59:55] sentence as is partner with local [01:59:57] stakeholders to pursue federal funding [02:00:00] contained within the IIJA for offshore [02:00:03] wind industry development. I've put these [02:00:06] in writing. There's one tweak with regards [02:00:08] to inserting scientific research, but [02:00:11] other than that, I don't know if [02:00:14] it's been distributed, but it's in the [02:00:18] same spirit. It's just a slight [02:00:20] refinement. Commissioner Felleman. I [02:00:23] believe clerk Hart has some comments. [02:00:25] Yes. Through the commission president to [02:00:28] Commissioner Felleman. I would ask that [02:00:30] you work with Eric, then to get the [02:00:32] language into the version coming forward [02:00:34] for action. Since this is a briefing, we [02:00:37] don't have a main motion before us to make [02:00:38] an amendment, but I'll take your language [02:00:41] there. If I can collect it from you after [02:00:43] this meeting and share it with Eric. [02:00:45] Yeah. And just to say, commissioner, that [02:00:48] this will be, when we come back to you in [02:00:50] two weeks from now, we will include this. [02:00:52] And of course, it was our intention all [02:00:54] along to specifically focus on the supply [02:00:56] chain piece of this and some of those [02:00:58] other pieces and not be involved in the [02:01:00] sighting part of that. So thank you for [02:01:02] the clarification. Thank you. [02:01:05] Are there any additional comments or [02:01:07] questions? [02:01:11] I have a couple. And Eric, you're right. [02:01:13] I will forever remember this presentation [02:01:15] because it is a special moment for me. [02:01:18] Me too. [02:01:21] I will present maybe some amendments to [02:01:23] you at a later time. The one that I [02:01:27] think about is around workforce [02:01:30] development. And I know you have a section [02:01:32] on welcoming immigration policies. [02:01:36] Just considering the increase of migrants [02:01:39] into the country today and knowing that [02:01:42] there is an influx here locally, our [02:01:45] airport is one that comes up in a lot of [02:01:47] discussions. One of the things that I [02:01:50] think we should look at is advocating for [02:01:54] advancing work authorization, employment [02:01:56] authorization cards, EADs. There are a lot [02:01:59] of people here today who are eligible to [02:02:01] work, could come to SeaTac airport to work. [02:02:05] They remind me of my parents, sometimes [02:02:07] eager to go after the American dream and [02:02:10] be able to be employed at our airport, [02:02:12] but they are limited because it is so [02:02:14] challenging to get those work [02:02:15] authorizations expedited. So I think there [02:02:17] is a clear connection between the labor [02:02:20] shortages that we face at our airport and [02:02:23] those who are prepared to work today. [02:02:26] So I would like us to have just a deeper [02:02:29] conversation around that. And then the [02:02:31] other thing is the FAA reauthorization [02:02:33] bill. It was great to be able to join you



[02:02:37] all in DC and to engage with the start [02:02:40] committee members and the other elected [02:02:42] officials. I do wonder, though, are there [02:02:44] other stakeholders similar to start that [02:02:47] inform your legislative agenda, items that [02:02:51] you bring before us? So, yeah, [02:02:54] we certainly reach out to all of our [02:02:56] partners, industry, community members, [02:02:59] other jurisdictions to ask what they're [02:03:01] doing, particularly local jurisdictions [02:03:03] like Seattle, King county and the airport [02:03:06] cities themselves. So we try and be [02:03:08] comprehensive. And one of the things in [02:03:09] particular we focus that on is grants. We [02:03:12] want to make sure that we are supporting [02:03:14] and writing letters of support for other [02:03:16] jurisdictions that are applying for [02:03:18] federal funds that have a nexus to the [02:03:19] airport. We just did one for the city of [02:03:22] Sea-Tac, for example, where they're [02:03:24] developing out their pedestrian and [02:03:26] transit infrastructure that can support [02:03:29] access to the airport. So these are the [02:03:31] types of things we want to make sure that [02:03:32] we are working hand in glove with our [02:03:34] partners on. And we have tried to reach [02:03:36] out to as many other folks as possible. [02:03:38] But if there are people who have interest [02:03:40] in this and want to make sure that we're [02:03:42] supporting their priorities, we're always [02:03:43] happy to do that. That's great to hear. I [02:03:46] know with the FAA reauthorization bill, [02:03:48] we do have a lot of stakeholders who have [02:03:50] interest in it. and I think it's going to [02:03:52] be a slow process, but providing maybe [02:03:54] some timelines on what people can expect [02:03:57] and how they can advocate to their [02:04:00] members of Congress as well would be [02:04:01] helpful. That concludes my [02:04:05] questions for you, Eric, and sounds like [02:04:07] the commissioner as give. Okay, [02:04:09] Commissioner Calkins. Eric, can you give [02:04:13] us maybe a couple of minutes [02:04:16] on trade policy discussions with [02:04:21] particular emphasis on Asia and China in [02:04:24] particular? During the six years I've been [02:04:28] here, we've seen a significant impact as a [02:04:31] result of increased tensions between China [02:04:33] and the US under both administrations. [02:04:36] It's significantly impacting our [02:04:39] agricultural and other exporters, [02:04:40] including advanced manufacturing. [02:04:42] Obviously, it's slowed significantly [02:04:44] amount of inbound trade that we do with [02:04:47] China. There's all sorts of [02:04:50] reasonable people can disagree about how [02:04:53] we should approach this. But just from a [02:04:55] kind of a landscape perspective, what do [02:04:57] you anticipate in the next year? Is there [02:04:59] anything we should be advocating for with [02:05:01] our delegation or more broadly in [02:05:03] coalitions of ports to ensure that [02:05:07] our exporters in particular have access to



[02:05:10] global markets and particularly east Asian [02:05:12] markets? Yeah, thank you for that [02:05:14] question, commissioner. I want to be [02:05:17] as objective as possible. This is not a [02:05:19] partisan statement in any way to say that [02:05:22] opening up new markets and reducing [02:05:25] barriers to trade has been one of [02:05:27] President Biden's lowest priorities. [02:05:29] And again, no judgment. [02:05:32] There have been many important things [02:05:33] happening, like COVID and inflation and [02:05:36] war, et cetera, but this has not been an [02:05:38] area where the administration has leaned [02:05:40] into. I think it is also fair to say that [02:05:43] not only has President Biden continued [02:05:45] almost all of President Trump's trade [02:05:48] policies, in many ways, he has leaned into [02:05:50] them significantly, particularly related [02:05:52] to China, with specific industrial [02:05:55] policies that favor domestic industries [02:05:59] versus China, whether it be microchips or [02:06:01] electric vehicles or whatever else. [02:06:04] There have been some very friendly [02:06:07] conversations recently between President [02:06:09] Biden and President Xi, particularly at [02:06:12] the APEC summit down in San Francisco. [02:06:14] But none of that has actually changed the [02:06:16] fundamental direction that we're in right [02:06:18] now related to trade policy. The [02:06:21] president's main focus on trade policy has [02:06:23] been to build a coalition around India, [02:06:28] Japan, and Australia, which sort of feels [02:06:31] like, what if we had some sort of trans [02:06:33] Pacific Partnership trade agreement? That [02:06:36] would actually be a really good way to do [02:06:38] that. But instead, he calls it something [02:06:40] different. He calls it IPEF, [02:06:43] which is some sort of analogy acronym. [02:06:47] rather, not analogy or both. So I don't [02:06:50] have very much optimism, long story short, [02:06:52] about any changes in trade policy, about [02:06:55] any opportunities know, even Asia [02:06:59] aside, find opportunities to lower trade [02:07:01] barriers and open new markets, other than [02:07:04] the good work that we're doing in [02:07:07] spite of some of those trade barriers and [02:07:09] of know, not only is trade policy itself [02:07:12] stuck, but some of the key global factors [02:07:15] related to trade, whether it be some of [02:07:17] the global conflicts that are impacting [02:07:18] trade in the Red Sea right now, as we're [02:07:21] seeing them in the Black Sea as well. [02:07:24] So it's just a tough time for trade. [02:07:26] Important to your point, though, continue [02:07:29] to talk about the importance of trade, to [02:07:32] talk about the importance of lowering some [02:07:35] of those barriers. And we have a [02:07:36] delegation that is receptive to that [02:07:38] message. But right now, there's no real [02:07:41] opportunities to make a major shift at the [02:07:43] moment. [02:07:47] Any additional questions or comments? [02:07:51] Thank you, Eric, for the presentation.



[02:07:54] Well, that concludes our business meeting [02:07:56] agenda for the day. Are there any closing [02:07:59] comments at this time or motions related [02:08:01] to committee referrals from commissioner? [02:08:10] I will add a closing comment. I wish [02:08:13] Commissioner Hasegawa was here. I did have [02:08:16] a really great conversation with her [02:08:17] yesterday. She's doing really well. And I [02:08:20] just wanted to say I'm really excited to [02:08:22] be able to partner with her as well in [02:08:24] this new position. [02:08:28] We both ran for office at the same time [02:08:31] and have been partners. We see each other [02:08:34] as sisters at this dais in many ways. [02:08:38] And so I look forward to her returning and [02:08:40] for us to be able to work closely with her [02:08:43] as well. And I just wanted to add that as [02:08:44] closing comments. And we have an event [02:08:47] later on today, this afternoon. I thought [02:08:50] initially it would be an event where we [02:08:52] would have maybe 2030 people there, but it [02:08:54] has turned into something a lot bigger [02:08:56] than I thought, times maybe 50. [02:09:01] But I'm really excited. I'm looking [02:09:03] forward to being able to see a lot of [02:09:05] community members. When I joined the port, [02:09:07] it was COVID-19 was happening. [02:09:10] And I remember clerk Hart and I [02:09:14] were standing right here, both face masks. [02:09:16] We didn't know each other really well. [02:09:17] And I could tell she just kind of wanted [02:09:19] to move away from me, and I wanted to move [02:09:21] away from her. It was a really difficult [02:09:24] time when I came to the port. It was at [02:09:26] the heart of the pandemic. And so I think [02:09:30] this moment will be a full circle this [02:09:31] evening to be able to celebrate with the [02:09:35] port staff as well as community members [02:09:37] who will be in attendance. And I just [02:09:39] again, as closing comments, want to thank [02:09:41] you all for entrusting me in this new [02:09:43] role. I'm excited for it. That said, [02:09:45] executive director Metruck, are there any [02:09:47] closing comments for today? No. Thanks for [02:09:50] your time today, commissioners. Great [02:09:53] hearing. No further comments and [02:09:56] having no further business. If there is no [02:09:58] objection, we adjourn at 02:13 [02:10:02] p.m.

END OF TRANSCRIPT